# GUYANA AIRWAYS CORPORATION

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ANNUAL REPORT AND AUDIT OF ACCOUNTS 1969

### AGENCIES DEPARTMENT

9. Agency sales in 1969 dropped slightly by 5% over 1968 from \$2.1 million to \$2.08 million, due primarily to more Agents appearing on the market. Commission earned, nevertheless, increased by just over 14% from \$281,437 to \$322,354.

10. The Corporation's share of the total British West Indian Airways, British Overseas Airways Corporation and Cruzeiro do Sol Sales was one-third, but this could be improved with the mounting of an advertising programme and greater sales representation. Sales in the Mackenzie and Berbice areas needed to be stepped up and better office facilities would therefore be necessary to enable this.

11. In respect of aircraft handling, the Corporation's revenue position improved over 1968 from \$166,165 to \$239,456, an increase of 44% due largely to increase in the scheduled of the Corporation's principals and ad hoc charters. In 1969, total flights handled increased to 887 - an increase of 83 and 10% over 1968.

12. Training of staff both in Reservations and Ground Handling was done on a considerable scale, both locally and overseas.

### FINANCE AND ACCOUNTS

13. The Corporation showed a profit from aircraft operations of \$35,163.33, the excess being aircraft revenue over direct allocated and unallocated costs. On total operations which comprise all other revenues and expenditure which would include overheads with such items as provisions for depreciation and obsolescence, interest on capital and departmental overhead costs, a loss of \$276,025.12 for the year resulted.

14. Expenditure increased considerably for aircraft insurance from \$43,000 to \$79,000 and there were substantial increases in departmental costs pf \$405,807, yjr dignificant items "Salaries and Wages" - \$144,516 or just under 14% and "Transport" - \$90,231 or 67% over 1968.

15. Aircraft revenue in 1969 was \$2,203,659 - an increase of over 11% or \$222,169 over 1968. Aircraft expenditure in 1969 was \$2,168,495, an increase of 16% or \$302,322 over 1968. Total revenue increase was 11% and total expenditure increase just under 19%.

### PERSONNEL

16. Employment rose faster than in previous years. At the end of 1969 there were <u>Staff employed</u> - <u>365</u> compared with <u>330</u> in 1968.

17. Industrial relations were good and a new Union representing licensed Engineers was accepted as the bargaining unit for that classification of personnel.

Guyana Airways Corporation, 32, Main Street, Georgetown. ANNUAL REPORT FOR GAC FOR THE YEAR 1969-

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Submitted below is the Annual Report of GUYANA AIRWAYS Corporation for the year 1969.

#### OPERATIONS

The fleet comprised of the following aircraft:

DC3s	••	4
Twin Otters	••	2
Grunnan	• •	1
Cessna 310G	••	1

2. During 1969, the Corporation's establishment of Captains increased from the very inadequate number of nine in 1968 to twelve, which permitted an increase of 14% in flying over the previous year. Total flying for 1969 was 9,516 hours, but this fell short of the budgeted figure by 1,633 hours.

3. DC3 flying declined due to the utilisation of two Twin Otters on a more extensive scale. Grumman flying fell off sharply with the construction of new airstrips and substitution of the Twin Otters at points previously served by amphibian aircraft. New and regular services were introduced to areas including Matthews Ridge, Mabaruma, Kaieteur and Karisparu.

3. An Operations Department was created which took over all appropriate functions applicable to such a Department, but which were previously carried out mainly by the Traffic as well as other Departments. It was expected that greater efficiency in the planning and execution of operations would have been achieved.

4. Cargo traffic in 1969 increased substantially by some 40% over 1968, due in part to operations into new areas and to a larger measure by movement of military personnel and supplies. Load factors achieved dropped slightly over 1968 due to the appreciable increase in capacity provided by two Twin Otters.

### MAINTENANCE

5. There was no injection of capital for the physical improvement of the very inadequate Corporation's maintenance facilities, but despite this, there was some improvement in productivity due to the introduction of new maintenance methods and systems and better planning.

6. In 1969, there were nine unscheduled engine changes a substantial number - modifications carried out on 2 DC3s to stamdardize the fleet, six mandatory modifications to the Twin Otters. The increased flying resulted in increased maintenance.

7. Apart from the Corporation's fleet of eight aircraft, maintenance was done on a Guyana Defence Force and the Director of Civil Aviation's aircraft.

8. The Corporation continued to lose a fair number of its skilled manpower mainly through emigration, and training programmes had to be mounted to counteract this problem. During 1969, five staff acquired licences and intensive training helped to achieve promotion of some junior mechanics to skilled positions. Despite increased workload over 1968 there were 3 fewer staff.

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MILEAGE FLOWN							
D.C.3	•••	••	•	650,400			and the second s
Grunnan	•••	••	•	98.450			
Cessna	•••	• •	•	50,040			
Twin Otter	•••	••	•	438,960			
				1,237,850			
HOU & FLOWN							
D.C.3	•••	••	•	4,065			
Grumman	•••	••	•	<b>78</b> 8			
Cessna	•••	••	•	294			
Twin Otter	• • •	••	•	2,926			×.
				8,073			
Passengers (	Carried	••	•	48 <b>,</b> 938			
Passenger M	iles Flown	••	•	5,550,840			
Seat miles a	available	••	. 2	280, 002, 280			
Passenger 10	oad factor	••	•	28%			
Total weight	t carried ·	-					
		(a) P	assen	ger & Baggage	•,•	7,999,586	lbs.
		(b) E	xcess	Baggage	••	71,501	17
		(c) C	argo		••	11,344,009	11
		(d) M	a <b>1</b> ]		••	54,758	· 11
		Т	otal	••	••	19,469,854	lbs.
Available 2	Ton miles		••	••	••	461, 2 <b>,</b> 661	
Weight Load	d Fator		••	••	••	57%	

# <u>1969</u>

Thomas Stoll & Co. Accountants & Auditors.

Partners: J Henry Thomas - Chartered Accountiant. W G Stoll Curtuifued Accountant. 5 America Streat, Ge rgetown Guyana.

29th July, 1970.

### GUYANA AIRWAYS CORPORATION.

### AUDITORS REPORT.

We have obtained all the information and explanations which to the best of my knowledge and belief were necessary for the <u>parposes</u> of our audit. In our opinion, proper books of account have been kept by the Corporation so far as aplears from our stamination of these books.

We have examined the annexed Balance Shert and Profit and Loss Account which are in agreement with the books and accounts. In our opinion, and to the best of our information and according to the explanations given to us the Balance Sheet gives a true and fair view of the state of the Corporations afflirs as at 31st December 1969 and the Profit and Loss Account gives a true and fair view of the profit for the year ended 11st December, 1969, before providing for Depreciation and Obsolusconce.

THOMAS STOLL & CO. ACCOUNTANTS!

			GUYANA AT RWAYS BALANCE SHEET AS AT	CORPORATION 31st DECEMBER 1969				
<u>1968</u> 9 <b>3</b> 0 coo. oo <u>347, 200, 00</u> 1,277 200, 00	LIABILITIES CAPITAL 75 Perpetual Debentures issued to the Government of Guyana Accrued Interest on Capital	\$ 930,000.00 412,300.00	I,342,300. <b>0</b> 0	<u>1968</u> (75 734,67 1,368,523,85 114,858,33 44,703,58 68,007.54	ASSETS FIXED ASSETS Land & Buildings Aircraft Airframe Engine & Radio Spares Engineering & Radio Plant & Equipment Furniture & Office Equipment	Cost 246, 008, 12 1,874,626,99 456,392,84 144,823,80 142,278,53	<u>Obsolescence</u> <u>Depreciation</u> 73,508,22 620,708,77 346,546.08 106,703,03 65,690,10	Balance 172,499,90 1,253,918.22 109,846.76 38 120.47 76,588.43
5 <b>2</b> 5 <b>360,0</b> 0 <b>7</b> 5 000,00	<u>CAPITAL RESERVE</u> New Aircraft (Ist Twin Otter) Atkinson Development	525,360,00 75,000.00		3 1,771,827.97		C 2,864,130,28	ा,213,15 <b>6.</b> 50	₿ <b>1,650,973,7</b> 8
600, 360.00 (186 909.37) 413, 400.65 811,318.95	Less: Profit & Loss Balances <u>LONG TERM LIABILITY</u> Canadian Govt. Loan - (2nd Twin Otter	600,360,00 312,984.49 - Aircraft & Spares)	287, 375.51 817, 243.98	18,780.49	CAPITAL WORKS-IN-PROGRESS Kaieteur Airstrip Head Office Building Ogle Airstrip		19 <b>,7</b> 93.32 1,470.56 900. <b>66</b>	22,163.88
199,736,89 133,257 99 201,170,24 <u>26,886,24</u> 3 561,051,36	<u>QURRENT LIABILITIES</u> Sundry Creditors & Credit Balances British West Indian Airways Ltd. British Overseas Airways Corporation Accrued Expenses	280, 532.46 227, 557.61 503, 588.67 43, 741, 01	1,055,4 <b>19.7</b> 5	66,690.38 885,732.31 247,214.10 3,602,39 1, 203,239.18	<u>CURRENT ASSETS</u> Stocks & Stores Sundry Debtors & Debit Balances Cash at Bank Cash in Hand		65,644.59 1,116,634,35 407,560.46 <b>3</b> n708.10	<b>1,593,547.5</b> 0
				18,979.56 <u>50,143.74</u> 69,123.30	PREPAID EXPENSES Insurances Other ACCRUED REVENUE		36 ,8 <b>7</b> 2,28 _40, 691.02	<b>77</b> , 563, 30
					Carifta Revenue & Overriding Com	nmission		158_09 <b>0.7</b> 8

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\$ 3,502,339.24

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							GUYANA ALRVAYS	CORPORATION						
						PROFIT & LOSS	ACCOUNT FOR THE	¥EAR ENDED 31ST	DECEMBER, 1969					
	1060	Direct Allocated	Dakota	(number)	Twin Otter	Cessna	Total	<u>1968</u>	Aircraft			Twin		
	1968	Costs		<u>Grumman</u>	S	0	5	<u> </u>	Revenue	Dakota	Grumman	Otter	Cestina	Total
	\$ 000 F0		0 70 00 1 07	Ç 7 716 17	。 42,507.68	2,974.41	<b>79,018.5</b> 3	696,702.25	Persona n	0 426,682,92	् ४०. ०००. ०६	<u>с</u>	С. <b>Р</b> О	
	43,099.58 64,747.45	Airc <b>raft</b> Insurance Fuel & Oil	30,221,27 219,245,30	3,315,17 13,159.58	42,507.08 54,555.06	2, 411.11	289,371.05	10,006.72	Pa <b>sseng</b> ⇔r Excess	420,002,92	40,282,25	291,525,88	51.00	758, 542. 05
20	04,141,40	Consumption of	215,245,50	10,105.00	54,555,00	2, 411711	200,011,00	10,000112	Baggage	4,969.06	1,412.90	5,493.95		11,875.91
14	40,113,14	Spares	117,237.43	11,793.08	49,066.25	1,264.25	179,361.41	914,517.47	Freight	890, 957,43	14, 153,92	<b>73,354.</b> 95	_ 10,57	978,476.87
. •		Consumption of	,,, <u> </u> ,    ,    ,	•••,•••••		•	·	-			.,	10,001,00	10,01	510,410,01
22	25,028,64	Engines	101,642.57	16,853,44	80,615,68	5,056,92	204,168.61	28,319.99	Mail	9,925.30	3,759.00	15,506.00	3.00	29,193.30
	11,044.00	Landing Fees	26,779.51	930.00	5,776.49	-	33,486.00	313,476.99	Charters	86,898,50	63,715,25	231,023,62	21,818,65	403,456.02
	2,669.57	Licences	2,687.17	266.80	586.29	140,40	3,680.66	4,085.55	Kanding Fees	220,60	1,016.00	4,011,70	204,65	5,452,95
	860,33	Outside Repairs	1,046.96	-	-	-	1,046.96	25,00	Trucking	-	-	-	-	-
	1,013.26	Miscellaneous	22,111.22	123.05	269.60	~	22,503.87	14,356.02	Miscellan <b>eous</b>	3,384.14	4,185.00	8,137,95	955,00	16,662.09
\$ 68	88,560,97		\$ 520,971.43 	346,441.12	©2 <b>3</b> 3, 3 <b>77.</b> 05	011,847.49	© 812,637 <b>.0</b> 9	01,981,489.99		\$1,423,037.95	0 128,524,32	06 <b>29,054.05</b>	023,042.87	\$ 2,203 ,659.19
		Unallocated Costs												
43	34 054 20	Flying Staff				512,599.44								
4	<b>34</b> 054.29 52,111.53	Engine ring			538,00 <b>3.</b> 42									
	62,645.50)	Less: Service Charge	s û Rents Recliv	sble	136,686,50									
						401,316,92								
8	89,575.61	Radio & Electricel				123,792.81								
	64 <u>,</u> 240.87	Ground Handling (Int	erior Services D	ept.)		<u>318, 149.60</u>								
1,1	77 336.80	As per Schedule of D	•				1,355,858.77							
	257.14	Loss on Operation of		aft			-							
<u>l</u>	15,315.08	Gross Profit on Airc	raft Op.ration				35,163.33							
\$ 1,98	81,489.99						5 2,203,659.19	01 <b>,</b> 981 <b>,</b> 489 <b>,</b> 99						\$ 2,203,659.19
								115,315,08	Excess Profit	from Aircraft Op	eration B/down			35,163,33
2	36,2 <b>02.</b> 26	Agencies Depertment				324,117.22								
	<b>9</b> 8, <b>7</b> 24.66	Finance & Accounts				111,690.96		297, 252.45	Commission Ruc	oivable (B.W.I.A.	, B.O.A.C.& Other	s)	322,354.21	
	00,512.45	Management - Adminis	trative			143,559.56		144 350 36	6 <b>.</b>					
	29,228.33	Management - Board				28, 191.12		144,359.36 14,697.40	Service Charge				207, 542.79	
	64,667.70	As per Schedule of D	Epartmental Cost	S			607,558,8	7,827.57	Freight Transp				24,165.08	
	65,100,00	Interest on Capital					65,100.00	41,828.48	Rents Received Miscellane <b>ous</b>				10,924.84	
	-	Expenditur Relative		irs			6,806.41 1,202.42	621, 280, 34	MISCELLANEOUS				18,017.28	507 004 00
		Loss on Disposal of						9,886.54	Adjustmente Re	lative to Previou	IS Years			583,004.20
	1,250.00 957.00	Salvage of Grumman A					-	12,174.98	Profit on Disp					-
1	<u>957.00</u>	Survey of New Airstr Profit before provid	•	tion & Obsolascence	9		-		•	oviding <b>gor</b> Depre	eciation & Obsole	scence		62,500,16_
			g ivi bepieerd		-		680,667.69	<u>3643, 341, 86</u>						
<u></u>	43 341.36													<u>680,667,69</u>
	-	Los <b>s before</b> Deprecia		ance b <b>rou</b> ght down			62,500.16	111,367.16		Depreciation & Ob	-			-
	63,967.13	Provision for Dupr c					74,320,26	9 <b>7,</b> 311 <b>.5</b> 3	Loss after prov	viding for Depred	ciation ä Obsoles	scence		276,025.12
1	44 711,56	Provision for Obsolu	scence				139,204,70							<b>10</b>
<u>5 2</u>	208,678.69						\$ 276,025.12	<u>\$ 208,678,69</u>						276,025.12

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### GUYANA ALRWAYS CORPORATION

## SUMMARY OF DEPARTMENTAL COSTS FOR THE YEAR ENDED

	31ST DECEMBER, 1969	\$	S
OPERATIONS		512,753,30	ن ب
Less Depreciation of Buildings	s & Contents	153.86	512,599.44
ENGINEERING		550;827.94	
Less Depreciation of Buildings	s & Contents	12,824,52	538,003,42
RADIO & ELECTRICAL		152,087.94	
Less Depreciation of Buildings	s & Contents	28,295,13	123,792.81
INTERIOR SERVICES		322,541.75	
Less Depreciation of Buildings	s & Contents	4,392.15	318,149.60
AGENCIES - MAIN OFFICE		159,805.01	
Less Depreciation of Buildings	s & Contents	8,369,58	151,435,43
AGENCIES - INTIL AIRPORT TIME	HRI	175,951.56	
Less Deprecistion of Buildings	s & Contents	3,269.77	172,681.79
FINANCE & ACCOUNTS		186,934,47	
Less Depreciation of Buildings	& Contonto	10, 143.51	
Less Interest on Capital		_65, 100.00_	111,690,96
MANAGEMENT _ ADMINISTRATIVE		147,959.47	
Less Depreciation of Buildings	s & Contents	4,399.91	143,559,56
MANAGEMENT - BOARD		30,662,95	
<b>k</b> e <b>s</b> s Depreciation of Buildings	s & Contents	2,471.83_	28, 191, 12
			\$ 2,100,104.13