

LOAN CONTRACT No.1107/SF-GY

between the

CO-OPERATIVE REPUBLIC OF GUYANA

and the

INTER-AMERICAN DEVELOPMENT BANK

Basic Education, Access, Management Support (BEAMS)
Phase I

July 25, 2002

LOAN CONTRACT

SPECIAL CONDITIONS

INTRODUCTION

Parties, Purpose, Constituent Elements, and Executing Agency

1. PARTIES AND PURPOSE OF THE CONTRACT

CONTRACT entered into on July 25, 2002, between the CO-OPERATIVE REPUBLIC OF GUYANA (hereinafter referred to as the "Borrower" or "GOG") and the INTER-AMERICAN DEVELOPMENT BANK (hereinafter referred to as the "Bank") to cooperate in the execution of a program (hereinafter referred to as the "Project") for access and management of basic education. The major aspects of the Project are described in detail in Annex A.

2. CONSTITUENT ELEMENTS OF THE CONTRACT AND REFERENCE TO THE GENERAL CONDITIONS

(a) This Contract consists of these Special Conditions, the General Conditions, Annex A and its Appendices 1 and 2, Annex B and Annex C, which are attached hereto. If any provision of the Special Conditions or the Annexes, should present any inconsistency or contradiction with the General Conditions, the provisions of the Special Conditions or the respective Annex, shall prevail. In case of inconsistencies or contradictions between the Special Conditions or the Annexes, specific rules shall prevail over general rules.

(b) Rules for the application of amortization, interest, credit fee, inspection and supervision and disbursement clauses, as well as other conditions related to Project execution are established in detail in the General Conditions. The General Conditions also include general definitions.

3. EXECUTING AGENCY

The parties agree that the execution of the Project and the utilization of the resources of the Financing from the Bank shall be carried out by the Borrower, through its Ministry of Education (MOE), which, for the purposes of this Contract, shall be referred to, without distinction, as either the "Borrower" or the "Executing Agency" or "MOE."

CHAPTER I

Costs, Financing, and Additional Resources

SECTION 1.01 Cost of the Project. The total cost of the Project is estimated to be the equivalent of thirty-three million five hundred thousand dollars of the United States of America (US\$33,500,000). Unless otherwise stated in this Contract, the term "dollars" hereinafter signifies the currency of legal tender in the United States of America.

SECTION 1.02 Amount of the Financing. In accordance with this Contract, the Bank agrees to grant to the Borrower, and the Borrower accepts, a "Financing", chargeable to the resources of the Fund for Special Operations of the Bank, for up to the equivalent of thirty million dollars (US\$30,000,000) ~~or the equivalent thereof in other currencies forming part of such resources, except~~ the currency of the Co-Operative Republic of Guyana. The amounts disbursed from the Financing shall constitute the "Loan."

SECTION 1.03 Additional Resources. The amount of the additional resources which, pursuant to Article 6.04 of the General Conditions, the Borrower shall undertake to contribute in a timely manner for the complete and uninterrupted execution of the Project, is estimated to be the equivalent of three million five hundred thousand dollars (US\$3,500,000) although this estimate shall not imply any limitation or reduction of the obligation of the Borrower under said Article. To compute the equivalency in dollars, the rules set forth in Article 3.05(b) of the General Conditions shall be followed.

CHAPTER II

Amortization, Interest, General Inspection, Supervision, and Credit Fee

SECTION 2.01 Amortization. The Loan shall be completely repaid by the Borrower by means of sixty (60) semiannual, consecutive, and, insofar as possible, equal installments. The first installment shall be paid on January 25, 2013, and the last installment, no later than July 25, 2042.

SECTION 2.02 Interest. (a) The Borrower shall pay interest semiannually on the outstanding daily balance of the Loan at the rate of 1% per annum until July 25, 2012, and 2% per annum thereafter, which shall accrue from the date of each respective disbursement. The first payment shall be made on January 25, 2003, and the following on the 25th of July and January of each year.

(b) Resources of the Financing may be used to pay interest during the period of disbursement thereof, without a request from the Borrower and on the dates established in the previous paragraph.

SECTION 2.03 Resources for General Inspection and Supervision. From the amount of the Financing, the sum of three hundred thousand dollars (US\$300,000) is hereby allocated to cover the Bank's expenses for general inspection and supervision. Said sum shall be disbursed in quarterly and, insofar as possible, equal installments and shall be credited to the accounts of the Bank without the necessity of a request from the Borrower.

SECTION 2.04 Credit Fee. In addition to interest, the Borrower shall pay a credit fee pursuant to the provisions of Article 3.02 of the General Conditions. For this purpose it is hereby noted that the Board of Executive Directors of the Bank approved the Resolution relating to the Financing on June 19, 2002.

CHAPTER III

Disbursements

SECTION 3.01 Currency and Use of Funds. (a) The amount of the Financing shall be disbursed in dollars or its equivalent thereof in other currencies of the Fund for Special Operations, except that of the Co-Operative Republic of Guyana, to pay for goods and services through international competition and for such other purposes as are indicated in this Contract.

(b) The resources of the Financing may be used only for the payment of goods and services originating in member countries of the Bank.

SECTION 3.02 Special Conditions for Disbursement. (a) Prior to first disbursement of the Financing, in addition to the conditions precedent stipulated in Article 4.01 of the General Conditions, the Executing Agency shall present, to the satisfaction of the Bank, the following:

- (i) ✓ Cabinet approval of the Education Sector Development Plan;
- (ii) Evidence that the Borrower has: (1) approved the structure of the Project Implementation Unit (PIU); and (2) appointed the project manager and three key staff (Financial Manager, Civil Works Manager and Procurement Officer);
- (iii) ✓ The implementation and procedures manuals, and the definitive Phase I Action Plan;
- (iv) Evidence that MOE has initiated Central Tender Board approval of international technical contracts for the following long-term staff: (1) monitoring and evaluation specialist; (2) assessment specialist; (3) literacy specialist; (4) teacher training specialist; (5) one education legislation specialist (short-term); and (6) an international firm to implement the innovative technologies sub-component; and

(y) Listing of titles and titleholders for construction sites in Batch 1 of schools, certified by the Office of the Attorney General.

(b) Prior to disbursements of Financing resources for the Infrastructure Component, the Executing Agency shall present to Bank's approval:

- (i) Architectural designs, engineering specifications, tender documents, and appropriate evidence of Government ownership and title of land for each school constructed, improved or extended with Project resources;
- (ii) Evidence of ~~achieving the agreed annual benchmarks for school maintenance and repair,~~ in the Government's recurrent budget; and
- (iii) Prior to starting activities for Batch 2 of schools, evidence that all schools constructed or improved under Batch 1 meet current norms with regard to national averages for: (1) General Secondary Schools (GSS) teacher: student ratio; and (2) GSS trained teacher: student ratio, as published in the most current Educational Digest.

(c) The Bank and the Executing Agency agree that subsequent disbursements will be subject to the results of two joint monitoring and evaluation reviews per year during the first two years of Project execution, and one review per year in subsequent years. Scheduling of the reviews shall occur two (2) months of the receipt of the semi-annual report (January and July). The reviews will facilitate adjustments to the action plan, budget, and disbursement schedule for the following year that ~~ensure the successful implementation of triggers and benchmarks~~ indicators expressed in Appendix 1 and the Logical Framework indicated in Appendix 2.

(d) Loan financing for Phase II will be contingent upon: (i) the outcome of an external evaluation of Phase I performance; (ii) confirmation of simultaneous progress in all components; and (iii) Government's effort in putting in place sustainable programs to attract and retain teachers.

SECTION 3.03 Reimbursement of Expenditures Chargeable to the Financing. With the consent of the Bank, up to the equivalent of one million dollars (US\$1,000,000) of the resources of the Financing may be used to reimburse eligible expenditures incurred in the Project. Said expenditures shall have been incurred twelve (12) months before June 19, 2002, provided that requirements substantially similar to those set forth in this Contract have been fulfilled. It is understood that, with the consent of the Bank, the resources of the Financing may also be used to reimburse expenditures incurred or to finance those that may be incurred in the Project on or after June 19, 2002, and up to the date of this Contract, provided that the requirements set forth above have been substantially fulfilled.

SECTION 3.04 Disbursement Period. The period for disbursement of the resources of the Financing shall expire 5 (five) years from the effective date of this Contract.

CHAPTER IV

Execution of the Project

SECTION 4.01 Conditions Concerning Prices and Acquisitions. (a) The acquisition of goods, works and related services shall be subject to the Tender Procedures, which are attached to this Contract as Annex B. When the estimated value of goods or related services is equal to or exceeds the equivalent of three hundred and fifty thousand (US\$350,000) or that of works is equal to or exceeds the equivalent of two million dollars (US\$2,000,000) and the entity in charge of carrying out procurement for the Project belongs to the public sector, the method of procurement to be utilized shall be international public bidding, in accordance with the provisions of the cited Annex.

(b) Unless the parties agree otherwise, prior to issuing each call for public tendering or, if a call for public tendering is not applicable, prior to the acquisition of goods or the initiation of the construction of works, the Borrower shall submit for the consideration of the Bank: (i) the general plans, specifications, budgets and other documents required for the acquisition or the construction, and, as the case may be, the specific guidelines and other documents necessary for the call for bids; and (ii) in the case of works, evidence that it has, with respect to the real property where the works will be constructed, the right of legal possession, easements or other rights necessary to initiate the construction.

(c) For purposes of the provisions set forth in paragraph 3.17 of Annex B, the system of prequalification or the registry of bidders shall be used in biddings for the execution of works with a cost equal to or exceeding the equivalent of two million dollars (US\$2,000,000). All Bank financed civil works will be let in two batches to pre-qualified firms.

(d) The Bank agrees to grant the following waivers to its procurement policy:

- (i) Use of the trade name "Microsoft" for the purchase of productivity software;
- (ii) Sole source purchase of specialized courseware, including specialized software "Success Maker" from Computer Curriculum Corporation.

SECTION 4.02 Maintenance of Works. The Borrower and the Executing Agency undertake to: (a) ensure that the school works and equipment included in the Project be adequately maintained, according to generally accepted technical standards; and (b) ensure the preparation of maintenance plans for each school financed under the Project. During the first year of Project execution, MOE will initiate the transfer of small grant resources for maintenance to schools that have active School Improvement Action Committees (SIACs). In the case of Information Technology (IT) equipment

(computers, software, multimedia equipment), the purchase price will include three (3) years of preventive maintenance and repairs to ensure optimal performance of the equipment. Maintenance and replenishment costs for all components were calculated and assessed as part of the sustainability analysis. Maintenance reports on all works and equipment acquired under the Project will be prepared and submitted to the Bank on an annual basis during the execution period of the Project, and for five (5) years after the completion of the Project and within the first quarter of each calendar year. If from the inspections conducted by the Bank or from the reports it receives, it is determined that maintenance does not meet the levels agreed upon, the Borrower shall undertake the necessary measures to correct these shortcomings.

SECTION 4.03 Reimbursement of Expenses chargeable to the local Contribution. The Bank may recognize as part of the local contribution to the Project expenditures of up to the equivalent of one million dollars (US\$1,000,000) in eligible expenditures incurred eighteen (18) months before June 19, 2002, provided that requirements substantially similar to those set forth in this Contract have been fulfilled. It is understood that the Bank may also recognize as part of the local contribution expenditures incurred or which may be incurred in the Project on or after June 19, 2002, and up to the date of this Contract, provided that the requirements mentioned above have been fulfilled.

SECTION 4.04 Contracting of Consultants, Professionals or Experts. (a) The Executing Agency shall select and contract directly the services of consultants, professionals or experts that may be necessary to fulfill the pertinent provisions of this Contract, in conformity with the procedures set forth in Annex C.

(b) The Bank agrees to the sole source procurement of the firm that designed the IRI Mathematics component to execute related component activities.

SECTION 4.05 Compilation of Data. The data gathered from a variety of sources will serve as the baseline for the annual reviews, the external evaluation of Phase I, and for the ex-post impact evaluation to be carried out after Phase II. Baseline data will focus on outcomes identified in the evaluation framework, including key indicators relating to teachers, sector administration, financial and management practices; MOE staffing; information management; school maintenance; student performance (at the end of primary and secondary schools) and participation by level, region, and gender was gathered from a variety of sources. Migration of the baseline data into the Project Management Information System (PMIS) will run in tandem with the development of the system during year 1, and serve as a trial exercise for collecting and managing performance data for EMIS. Additional data on school performance, participation, and efficiency will be collected and updated in tandem with the operation of the student assessment sub-component, through a national school mapping exercise to be undertaken by MOE in year 1, and through the roll-out of the Education Management Information System (EMIS) system to the regions and the schools, using indicators agreed with the Bank. Overall monitoring and evaluation of education sector performance will reside in MOE's Planning Unit.

SECTION 4.06 Project monitoring and evaluation. (a) Monitoring and reporting will be the responsibility of PIU. Specific tasks include: (i) preparing semi-annual progress reports documenting project implementation, outcomes, and outputs; (ii) preparing and administering the program budget; (iii) updating implementation schedules and expenditure plans; (iv) documenting the bidding and contract administration processes; (v) monitoring indicators and compliance with technical and contractual standards established in loan documentation, including performance targets; (vi) monitoring training programs; (vii) monitoring GOG budgetary allocations for capital and recurrent costs, and for schools maintenance; and (viii) monitoring institutional reforms and policy agreements.

(b) The PMIS will enable MOE/PIU to track all project tasks and deliverables, and to integrate them into a master reporting mechanism, with linkages to budgets and the logical framework. The resulting monitoring and evaluation system will generate data on sector performance and track loan execution, including beneficiary participation by ethnic, gender, age, geographic, and socio-economic groups. Monitoring systems for all program components will be made operational in project year 1. By the end of Phase 1, the EMIS/PMIS will become a permanent, ministry-wide system for project monitoring and coordination and will encompass all sector-related initiatives. Migration to an integrated EMIS/PMIS will also facilitate the eventual consolidation of all PIUs working in the education sector into an integrated education services group under MOE, resulting in cost-savings, cross-fertilization, and the more effective use of existing personnel under a unified compensation and incentive structure.

(c) A project launch workshop will be held within three (3) months of disbursement eligibility. The workshop will familiarize all parties engaged in BEAMS execution with their responsibilities, the program's strategies, the implementation plan, execution procedures, and the evaluation framework.

(d) A provisional list of issues to be reviewed during the joint monitoring and evaluation reviews includes: (i) implementation progress made during the preceding year, activities performed, investments made, performance outcomes, triggers and benchmarks achieved by each component; (ii) current and projected budget disbursements for capital and recurrent costs; (iii) confirmed progress towards the achievement of policy actions agreed with regard to equity targets, teacher remuneration and incentives, the *Education Act*, devolution of responsibility to regional authorities; budgetary allocations for schools maintenance, staffing of secondary schools constructed under BEAMS per agreed norms; (iv) implementation mechanisms, EMIS/PMIS effectiveness, and coordination with other participating agencies and stakeholders; (v) consultant activities, recommendations, and action taken by MOE; (vi) evidence of inclusion of adequate capital and recurrent financial resources in the GOG's following year budget for BEAMS implementation, and evidence of how HPC and other resources available to the GOG will support the recurrent and sustainability costs generated by the Program.

(e) Loan resources will finance an external Phase I performance evaluation to assess progress towards achieving implementation outcomes, output indicators, and performance benchmarks defined in Appendix 2. The evaluation will provide an opportunity to introduce modifications based on lessons learned, and take into account changes in the economic and political context. Based on the evaluation, the Bank will determine whether the Project is ready to proceed to Phase II of loan financing. The year 3 monitoring and evaluation review will serve as the mid-term evaluation, and as the starting point for addressing the readiness of BEAMS to initiate Phase II planning, including the Phase I performance evaluation. The results of the evaluation, and requirements for moving to Phase II approval, will be examined by GOG and the Bank during the year 3 monitoring and evaluation review.

(f) Data needed to carry out the ex post evaluation, to be conducted six (6) months after Phase II completion, will reside in the EMIS, Phase I evaluation, and PIU reports. Phase II loan resources will finance the ex-post evaluation.

CHAPTER V

Records, Inspections, and Reports

SECTION 5.01 Records, Inspections, and Reports. The Borrower agrees to maintain records, permit inspections, and submit reports and financial statements in accordance with the provisions established in Chapter VII of the General Conditions.

SECTION 5.02 Audits. With respect to the provisions of Article 7.03 of the General Conditions, the financial statements of the Project, throughout its period of execution, shall be submitted on an annual basis, duly certified by the Office of the Auditor General.

CHAPTER VI

Miscellaneous Provisions

SECTION 6.01 Entry into Effect. The parties agree that this Contract shall enter into effect on the date of its signature.

SECTION 6.02 Termination. Payment in full of the Loan and of all interest and fees shall terminate this Contract and all obligations arising thereunder.

SECTION 6.03 Validity. The rights and obligations established in this Contract are valid and enforceable in accordance with its terms, regardless of the laws of any given country.

SECTION 6.04 Communications. Any notice, request, or communication from one party to another by virtue of this Contract shall be made in writing and shall be considered to have been made when the relevant document is delivered to the addressee at the respective address given below, unless the parties agree otherwise in writing:

For the Borrower:

Mailing address:

Ministry of Finance
Main and Urquhart Streets
Georgetown, Guyana

Facsimile:

(592) 2273-931

For matters related to execution of the Project

Mailing address:

Ministry of Education
26 Brickdam
Georgetown, Guyana

Facsimile:

(592) 225-8511

For the Bank:

Mailing address:

Inter-American Development Bank
1300 New York Avenue, N.W.
Washington, D.C. 20577
U.S.A.

Facsimile:

(202) 623-2352

CHAPTER VII

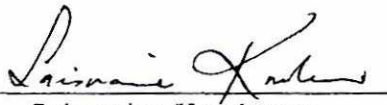
Arbitration

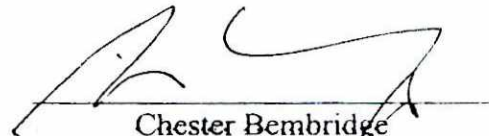
SECTION 7.01 Commitment to Arbitrate. For the solution of any controversy which may arise out of this Contract and which is not resolved by agreement between the parties, they unconditionally and irrevocably submit themselves to the procedure and ruling of the Arbitration Tribunal referred to in Chapter IX of the General Conditions.

IN WITNESS WHEREOF, the Borrower and the Bank, each acting through its authorized representative, have signed this Contract in two (2) equally authentic copies in Georgetown, Guyana, on the date above written.

CO-OPERATIVE REPUBLIC
OF GUYANA

INTER-AMERICAN DEVELOPMENT
BANK


Saisnarine Kowlessar
Minister of Finance


Chester Bembridge
Acting Representative in Guyana

PART TWO

GENERAL CONDITIONS

CHAPTER I

Application of the General Conditions

ARTICLE 1.01. Application of the General Conditions. These General Conditions apply to the Loan Contracts entered into by the Inter-American Development Bank with its Borrowers, and accordingly the provisions hereof form an integral part of this Contract.

CHAPTER II

Definitions

ARTICLE 2.01. Definitions. For the purposes of the obligations contracted between the parties, the following definitions are adopted:

- (a) "Bank" means the Inter-American Development Bank.
- (b) "Board" means the Board of Executive Directors of the Bank.
- (c) "Borrower" means the party to which the Financing is made available.
- (d) "Contract" means the entirety of the Special Conditions, the General Conditions and the Annexes.
- (e) "Executing Agency/ Agencies" means the entity/entities responsible for executing all or part of the Project.
- (f) "Financing" means the funds which the Bank has agreed to make available to the Borrower to assist in carrying out the Project.
- (g) "General Conditions" means the entirety of articles which comprise Part Two of this Contract and reflect the basic policies of the Bank uniformly applicable to its Loan Contracts.

- (h) "Guarantor" means the party which guarantees the fulfillment of the obligations contracted by the Borrower and which assumes other obligations for which it is liable in accordance with the Guarantee Contract.
- (i) "Loan" means the funds disbursed from the Financing.
- (j) "Project" means the Program or Project for which the Financing has been extended.
- (k) "Revolving Fund" means a fund that the Bank may establish as provided in Article 4.07 of these General Conditions, for the purpose of advancing resources to defray Project expenses chargeable to the Financing.
- (l) "Semester" means the first or second six months of a calendar year.
- (m) "Special Conditions" means the entirety of the provisions which comprise Part One of this Contract and contain the particular terms of the operation.

CHAPTER III

Amortization, Interest and Credit Fee

ARTICLE 3.01. Dates of Amortization. The Borrower shall amortize the Loan in semi-annual installments on the same dates as those designated in the Special Conditions for payment of interest. The date for the first principal amortization installment shall coincide with the date on which the next immediate interest payment is due, once six months from the scheduled date of the last disbursement have elapsed.

ARTICLE 3.02. Credit Fee. (a) The Borrower shall pay on the undisbursed balance of the Financing which is not in the currency of the Borrower's country a credit fee of 1/2 of 1% per annum, which shall begin to accrue twelve (12) months after the date of the Resolution of the Board of Executive Directors approving the Financing.

(b) This fee shall be paid in United States of America United States of America dollars on the same dates as those specified for the payment of interest pursuant to the provisions of the Special Conditions.

(c) This fee shall cease to accrue in full or in part, as the case may be, to the extent that: (i) the respective disbursements have been made; or (ii) the Financing has been canceled totally or partially pursuant to Articles 3.12, 3.13 and 4.02 of these General Conditions and the relevant provisions of the Special Conditions.

ARTICLE 3.03. Computation of Interest and Credit Fee. The interest and credit fee shall be calculated according to the exact number of days in the respective Semester.

ARTICLE 3.04. Obligations Relating to Currencies. (a) Amounts which are disbursed shall be applied, on the date of each respective disbursement, against the Financing in accordance with the equivalency in United States of America United States of America dollars as reasonably determined by the Bank, pursuant to the provisions of Article 3.05.

(b) The Borrower shall owe, in the respective currencies disbursed, from the date of the corresponding disbursement:

- (i) The amounts disbursed in any of the currencies which form part of the Fund for Special Operations, in respect of which the Bank has indicated that they may be considered freely convertible; and
- (ii) Amounts equivalent in United States of America United States of America dollars to the sums disbursed in currencies not included in the preceding subparagraph (i) which form part of the Fund for Special Operations.

(c) On the due dates, the Borrower shall pay, in the respective currencies disbursed, amortization and interest on:

- (i) The amounts disbursed in the currencies referred to in subparagraph (b)(i) above; and
- (ii) Amounts equivalent in United States of America United States of America dollars to the sums disbursed in the currencies referred to in subparagraph (b)(ii) above.

ARTICLE 3.05. Rate of Exchange. (a) For the purposes set forth in paragraph (a) and (b)(i) of the preceding Article, the equivalency of other currencies in relation to the United States of America dollar shall be calculated by applying, on the date on which the disbursement is made, the foreign exchange market rate in effect on that date. For the purposes set forth in paragraphs (a) and (b)(ii) of the preceding Article, the equivalency of other currencies in relation to the United States of America dollar shall be calculated by applying, on the date on which the disbursement is made, the exchange rate agreed upon by the Bank with the respective issuing member country for the purpose of maintaining the value of its currency held by the Bank, in accordance with Article V, Section 3, of the Agreement Establishing the Bank.

(b) For the purposes of payments to the Bank pursuant to paragraph (c)(ii) of the preceding Article:

- (i) The equivalency of other currencies in relation to the United States of America dollar shall be calculated on the date of payment, in accordance with the rate of exchange referred to in paragraph (a) of this Article.
- (ii) Should there be no agreement in force between the Bank and the respective issuing member country with regard to the rate of exchange to be applied for the purpose of maintaining the value of its currency held by the Bank, the latter shall have the right to require that the rate of exchange to be applied shall be that which on the due date is utilized by the corresponding monetary authority of the issuing member country to sell United States of America United States of America dollars to residents of such country, other than government agencies, for the following transactions: (a) payments of principal and interest due; (b) transfers of dividends or other income from capital investments in the respective country; and (c) transfers of investment capital.
- (iii) If, on the date on which the payment is due, the foregoing rule cannot be applied because the operations referred to do not exist, payment shall be made on the basis of the most recent rate of exchange in effect within the thirty (30) days preceding the respective due date.
- (iv) If, notwithstanding the application of the foregoing rules, the effective rate of exchange for the purpose of determining payment cannot be ascertained, or if discrepancies arise in the determination thereof, the reasonable determination of the Bank shall prevail, taking into consideration the realities of the foreign exchange market of the issuing country concerned.
- (v) If, due to non-compliance with the foregoing rules, the Bank considers that any payment made in the respective currency has been insufficient, it shall so advise the Borrower immediately in order that the latter shall pay the difference within a period no greater than thirty (30) days from the receipt of the notification. If, on the other hand, it appears that the sum received by the Bank is higher than that due, it shall return the excess amount within a period no greater than thirty (30) days from the receipt thereof.
- (vi) In case of a delayed payment the Bank may require that the rate of exchange in effect at the time of payment be applied.

(c) For the purpose of determining the equivalency in United States of America United States of America dollars of an expenditure incurred in the currency of the Borrower's country, the rate of exchange which is applicable on the date of payment of such expenditure shall be utilized.

pursuant to paragraph (a) above. To that end, the date of payment of such expenditure shall mean the date on which the Borrower, the Executing Agency or any natural or juridical person in whom the power to incur expenditures has been vested makes the respective payments to the order of the contractor or supplier.

ARTICLE 3.06. Participations. (a) The Bank may cede to other public or private institutions, in the form of participations, the rights corresponding to the Borrower's pecuniary obligations under this Contract. The Bank shall promptly notify the Borrower of each assignment.

(b) Participations may be granted in respect of either of the following: (i) amounts of the Loan disbursed prior to execution of the participation agreement; or (ii) amounts of the Financing which are still undisbursed at the time of the participation agreement's execution.

ARTICLE 3.07. Place of Payments. All payments shall be made at the principal office of the Bank in Washington, District of Columbia, United States of America, unless the Bank designates another place or places for this purpose by written notification to the Borrower.

ARTICLE 3.08. Transactions Falling Due on Public Holidays. Any payment or other transaction, which pursuant to this Contract should be effected on Saturday, Sunday or a day which is a banking holiday according to the law of the place where it is required to be made, shall be considered validly effected if carried out on the first business day immediately thereafter, and in such case no penalty whatsoever shall apply.

ARTICLE 3.09. Receipts and Promissory Notes. At the request of the Bank, the Borrower shall sign and deliver to the Bank, upon the completion of disbursements, a receipt or receipts for the amounts disbursed. Likewise, the Borrower shall sign and deliver to the Bank, at its request, promissory notes or other negotiable instruments representing the Borrower's obligation to repay the Loan with the interest agreed upon in the Contract. Such documents shall be in the form prescribed by the Bank taking into account the applicable legal provisions of the country of the Borrower.

ARTICLE 3.10. Application of Payments. All payments shall be applied first to returns of unjustified advances of funds, then to fees and interest due on the payment date, and if a balance exists, to the amortization of installments of principal due.

ARTICLE 3.11. Advance Payments. Upon advance notice in writing to the Bank of at least fifteen (15) days, the Borrower may pay, on the date indicated in the notification, any part of the Loan prior to its maturity, provided that no sum is owing in respect of the credit fee and/or interest. Unless otherwise agreed in writing, each partial advance payment shall be applied to unpaid installments of principal in the inverse order of their maturity.

ARTICLE 3.12. Renunciation of Part of the Financing. The Borrower, with the concurrence of the Guarantor, if any, may renounce, by written notice to the Bank, its right to utilize any part of the Financing which has not been disbursed before the receipt of the notice, provided that such part is not subject to any of the circumstances set forth in Article 5.03 of these General Conditions.

ARTICLE 3.13. Automatic Cancellation of Part of the Financing. Unless the Bank and the Borrower and the Guarantor, if any, expressly agree in writing to extend the term for making disbursements, that portion of the Financing not committed or disbursed, as the case may be, within the corresponding term, shall automatically be canceled.

CHAPTER IV

Conditions Relating to Disbursements

ARTICLE 4.01. Conditions Precedent to First Disbursement. The first disbursement of the Financing shall be subject to fulfillment of the following requirements to the satisfaction of the Bank:

- (a) The Bank shall have received one or more well-founded legal opinions which establish, with citations of the pertinent constitutional, legal, and regulatory provisions, that the obligations undertaken by the Borrower in this Contract, and those of the Guarantor, if any, in the Guarantee Contract, are valid and enforceable. Such opinions shall also refer to any other legal question that the Bank may reasonably deem relevant.
- (b) The Borrower, directly or through the Executing Agency, if any, shall have designated one or more officials to represent it in all acts relating to the implementation of this Contract and shall have furnished the Bank with authentic copies of the signatures of said representatives. Should two or more officials be designated, the designation shall indicate whether such officials may act separately or must act jointly.
- (c) The Borrower, either directly or through the Executing Agency, if any, shall have demonstrated to the Bank that sufficient resources have been allocated to cover, at least during the first calendar year, the execution of the Project in accordance with the investment schedule referred to in the following paragraph. If this Financing constitutes a continuation of the same lending operation, the earlier stage or stages of which the Bank is financing, the obligation set forth in this paragraph shall not be applicable.
- (d) The Borrower, either directly or through the Executing Agency, if any, shall have presented to the Bank an initial report prepared in the form indicated by the Bank.

which shall serve as the basis for the preparation and evaluation of the progress reports referred to in Article 7.03(a)(i) of these General Conditions. In addition to such other information as the Bank may reasonably request pursuant to the provisions of this Contract, the initial report shall set forth: (i) a plan for implementation of the Project including, except with respect to a program for the granting of credits, the plans and specifications deemed necessary by the Bank; (ii) a calendar or schedule of work or granting of credits, as the case may be; and (iii) a table of the source and use of funds setting forth a detailed schedule of investments in accordance with the categories of investment established in Annex A of this Contract and an indication of the annual contributions needed from the various sources of funds from which the Project will be financed. If this Contract permits the recognition of expenditures made prior to its signature or to that of the Resolution authorizing the Financing, the initial report shall include a statement of the investments and, in accordance with the objectives of the Financing, a description of works carried out under the Project or a statement as to credits granted, as the case may be, up to a date immediately preceding to the report.

- (e) ✓ The Borrower or Executing Agency shall have presented to the Bank the plan, catalog or code of accounts referred to in Article 7.01 of these General Conditions.
- (f) ✓ The official auditing agency referred to in the Special Conditions shall have agreed to perform the auditing function foreseen in Article 7.03(b) of these General Conditions and in the Special Conditions, or the Borrower or the Executing Agency shall have agreed with the Bank with respect to a firm of independent public accountants to perform the above functions.

ARTICLE 4.02. Period for Fulfilling the Conditions Precedent to First Disbursement. If within one hundred eighty (180) days from the effective date of this Contract, or within such longer period as the parties may agree in writing, the conditions precedent to the first disbursement established in Article 4.01 of these General Conditions and in the Special Conditions have not been fulfilled, the Bank may terminate the Contract by giving notice to the Borrower.

ARTICLE 4.03. Requisites for All Disbursements. For the Bank to make any disbursement, it shall be necessary that: (a) the Borrower, or the Executing Agency, if any, shall have submitted in writing a disbursement request and, in support thereof, shall have supplied to the Bank such pertinent documents and other background materials as the Bank may have required. Requests must be presented no later than thirty (30) calendar days in advance of the date of expiry of the term for disbursement or of any extension thereof which the Borrower and the Bank may have agreed to; (b) none of the circumstances described in Article 5.01 of these General Conditions shall have occurred; and (c) the Guarantor, if any, shall not be in non-compliance for more than one hundred twenty (120) days with any obligation to make payments to the Bank on any Loan or Guarantee.

ARTICLE 4.04. Disbursements for Technical Cooperation. If the Special Conditions contemplate the financing of expenses for technical cooperation, the disbursements therefor may be made once the conditions established in Article 4.01(a) and (b) and in Article 4.03 of these General Conditions have been fulfilled.

ARTICLE 4.05. Charges for the Inspection and Supervision Fee. The Bank shall withdraw from the resources of the Financing and allocate to the Bank's general account the amount or amounts specified in the Special Conditions for inspection and supervision. Such action shall not require a disbursement request by the Borrower or the Executing Agency and may be undertaken once the conditions precedent to the first disbursement have been fulfilled or upon the occurrence of the first payment date for the Credit Fee, whichever occurs first.

ARTICLE 4.06. Disbursement Procedures. The Bank may make disbursements against the Financing: (a) by transferring to the order of the Borrower the sums to which it is entitled under this Contract; (b) by making payments on behalf of and in agreement with the Borrower to other banking institutions; (c) by establishing or replenishing the Revolving Fund referred to in Article 4.07 below; and (d) by utilizing such other method as the parties may agree upon in writing. Any banking expenses that may be charged by a third party in connection with disbursements shall be borne by the Borrower. Unless the parties otherwise agree, disbursements shall be made only in amounts of not less than the equivalent of fifty thousand United States of America United States of America dollars (US\$50,000) each.

ARTICLE 4.07. Revolving Fund. (a) By charge to the Financing and upon fulfillment of the requirements set forth in Articles 4.01 and 4.03 of these General Conditions and the pertinent requirements established in the Special Conditions, the Bank may advance resources of the Financing for the purpose of establishing, increasing or replenishing a Revolving Fund to defray costs pertaining to the execution of the Project which, pursuant to provisions of this Contract, are eligible for Financing with such resources.

(b) Except by express agreement between the parties, the amount of the Revolving Fund shall not exceed 5% of the amount of the Financing. Upon justified request, the Bank may increase or replenish the Revolving Fund as the resources are used, provided that the requirements of Article 4.03 of these General Conditions and those which may be established in the Special Conditions have been fulfilled. The Bank may also reduce or cancel the Revolving fund should it determine that the resources provided through the Revolving fund exceed the needs of the Project. The establishment and the replenishment of the Revolving Fund shall be regarded as disbursements for the purposes of this Contract.

(c) The plan, catalog or code of accounts that the Borrower or Executing Agency must present to the Bank in accordance with Article 4.01(e) of these General Conditions shall indicate the accounting method used by the Borrower to verify the transactions and statements of account of the Revolving Fund.

(d) Not later than thirty (30) days prior to the date agreed upon for the final disbursement of the Financing, the Borrower shall present a final justification of the use of the Revolving Fund and return any unused portion thereof.

ARTICLE 4.08. Availability of Local Currency. The Bank shall be obliged to make disbursements to the Borrower in local currency only to the extent that the respective depository of the Bank has placed such currency at its effective disposition.

CHAPTER V

Suspension of Disbursements and Accelerated Maturity

ARTICLE 5.01. Suspension of Disbursements. The Bank, by written notice to the Borrower, may suspend disbursements if any of the following circumstances occurs and so long as it continues:

- (a) Delay in the payment of any sums owed by the Borrower to the Bank for principal, fees, interest, return of advances of funds or for any other reason, under this Contract or any other Loan Contract entered into between the Bank and the Borrower.
- (b) Nonfulfillment by the Borrower of any other obligation set forth in the Contract or in any other Contract entered into with the Bank for the financing of the Project.
- (c) Withdrawal or suspension from membership in the Bank of the country in which the Project is to be executed.
- (d) The Project or the purposes of the Financing may be affected by: (i) any restriction, modification or alteration of the legal capacity, functions or assets of the Borrower or the Executing Agency; or (ii) any modification or change made without the written concurrence of the Bank of the basic conditions fulfilled before the approval of the Resolution authorizing the Financing or the signature of the Contract. In such cases, the Bank will have the right to require the Borrower and the Executing Agency to provide reasoned and detailed information. Only after hearing the Borrower or the Executing Agency and weighing the information or clarification received, or if the Borrower and the Executing Agency fail to respond, may the Bank suspend disbursements if it considers that the modifications made affect the Project substantially and unfavorably or make its execution impossible.
- (e) The non-compliance on the part of the Guarantor, if any, of any obligation set forth in the Guarantee Contract.
- (f) When the Borrower is not a member country government, any extraordinary circumstance which, in the opinion of the Bank, makes it unlikely that the Borrower

will be able to comply with the obligations established in this Contract or to fulfill the purposes for which it was entered into.

ARTICLE 5.02. Termination, Accelerated Maturity, or Partial Cancellation of Undisbursed Balances. (a) The Bank may terminate this Contract with respect to the part of the Financing not yet disbursed or may declare the entire loan or a portion thereof immediately due and payable, together with interest and commissions accrued up to the date of payment if: (i) any of the circumstances set forth in paragraphs (a), (b), (c) and (e) of the preceding Article continues for more than sixty (60) days; or (ii) the information referred to in paragraph (d) of the preceding Article, or the clarifications or additional information presented by the Borrower or the Executing Agency, if any, are not satisfactory to the Bank.

(b) The Bank may cancel the part of the Financing pertaining to the procurement of certain goods, works or ~~related services, or consulting services, or may declare~~ the portion of the loan pertaining to such items immediately due and payable, if it determines at any time that: (i) the procurement was carried out without following the procedures set forth in this Contract; or (ii) representatives of the Borrower or a beneficiary of the grant have committed corrupt practices, either in the process of selecting the supplier or contractor or in the execution of the respective contract, and the Borrower has not taken timely and remedial measures, observing the due process guarantees of the Borrowing country's legislation, and acceptable to the Bank.

(c) For the purposes of the above paragraph, corrupt practices shall be understood to include acts of: (i) bribery, meaning the act of unduly offering, giving, receiving, or soliciting of anything of value to influence the process of procuring goods or services, selecting consultants, or executing contracts; (ii) extortion or coercion, meaning the act of attempting to influence the process of procuring goods or services, selecting consultants, or executing contracts by means of threats of injury to person, property or reputation; (iii) fraud, meaning the misrepresentation of information or facts for the purpose of influencing the process of procuring goods or services, selecting consultants, or executing contracts, to the detriment of the borrower or other participants; and (iv) collusion, meaning an agreement between bidders designed to result in bids at artificial prices that are not competitive.

ARTICLE 5.03. Obligations not Affected. Notwithstanding the provisions of the foregoing Articles 5.01 and 5.02, none of the measures set forth in this Chapter shall affect the disbursement by the Bank of: (a) any amounts subject to the guarantee of an irrevocable letter of credit; and (b) any amounts which the Bank by specific written agreement with the Borrower or the Executing Agency, if any, has agreed to provide from the resources of the Financing to make payments to a supplier of goods or services. The exceptions set forth in subparagraph (b) shall not apply if the Bank determines that corrupt practices occurred with respect to the procurement of, or the execution of the contract for, the goods or services.

ARTICLE 5.04. Non-waiver of Rights. Any delay by the Bank in the exercise of its rights pursuant to this Contract, or failure to exercise them, shall not be construed as a waiver by the Bank of any such rights nor as acquiescence in events or circumstances which, had they occurred, would have empowered it to exercise them.

ARTICLE 5.05. Provisions not Affected. The application of any of the measures provided for by this Chapter shall not affect the obligations of the Borrower established in this Contract, which shall remain in full force and effect, except that in case the entire Loan has been declared due and payable only the pecuniary obligations of the Borrower shall continue in force.

CHAPTER VI

Execution of the Project

ARTICLE 6.01. General Provisions for Execution of the Project. (a) The Borrower undertakes that the Project shall be executed with due diligence in conformity with sound financial and technical practices, and in accordance with the plans, specifications, investment schedule, budgets, regulations, and other documents approved by the Bank. The Borrower further undertakes that its obligations shall be fulfilled to the satisfaction of the Bank.

(b) Any important modification in the plans, specifications, investment schedule, budgets, regulations or other documents which the Bank has approved, as well as any substantial change in the contract or contracts for goods or services which may be funded with the resources devoted to the execution of the Project, or in the categories of investment, shall require the written consent of the Bank.

ARTICLE 6.02. Prices and Public Tender. (a) Contracts for execution of works, procurement of goods, and rendering of services for the Project shall be undertaken at a reasonable cost which shall generally be the lowest market price, taking into account quality, efficiency, and any other pertinent factors.

(b) In the acquisition of machinery, equipment and other goods for the Project, and in the awarding of contracts for the execution of works, the system of public tender shall be utilized in each case in which the value of such acquisitions is equal to or exceeds the amounts set forth in Chapter IV of the Special Conditions. The procedures for tendering shall be set forth in the relevant Annex B of this Contract.

ARTICLE 6.03. Use of Goods. Except with the express authorization of the Bank, the goods acquired with the resources of the Financing shall be used exclusively for the purposes of the Project. Once the Project has been completed, the construction machinery and equipment utilized in the execution of the Project may be used for other purposes.

ARTICLE 6.04. Additional Resources. (a) The Borrower shall contribute in a timely manner all the resources in addition to those of the Loan which may be necessary for the complete and uninterrupted execution of the Project, the estimated amount of which is specified in the Special Conditions. If during the process of disbursement of the Financing an increase in the estimated cost of the Project arises, the Bank may require the modification of the investment schedule referred to in Article 4.01(d) of these General Conditions in order that the Borrower shall meet such increase.

(b) Beginning with the calendar year following the initiation of the Project and during the period of its execution, the Borrower shall demonstrate to the Bank in the first sixty (60) days of each calendar year that it will have available when needed the resources necessary to make the local contribution to the Project during that year.

CHAPTER VII

Records, Inspections and Reports

ARTICLE 7.01. Internal Control and Records. The Borrower or the Executing Agency, as the case may be, shall maintain an appropriate system of internal accounting and administrative controls. The accounting system shall be organized so as to provide the necessary documentation to permit the verification of transactions and facilitate the timely preparation of financial statements and reports. The records of the Project shall be maintained in such a way that: (a) they make it possible to identify the sums received from the various sources; (b) they show, in accordance with the catalogue of accounts approved by the Bank, the investments in the Project, both with the resources of the Loan and with the other funds to be provided for its complete execution; (c) they include sufficient detail to show the goods acquired and the services contracted, as well as the utilization of such goods and services; and (d) they show the cost of the investments in each category and the progress of the works. With respect to credit programs, the records shall also detail the credits granted, the recoveries obtained, and the utilization of the funds recovered.

ARTICLE 7.02. Inspections. (a) The Bank may establish such inspection procedures as it deems necessary to assure the satisfactory development of the Project.

(b) The Borrower and the Executing Agency, if any, shall permit the Bank to inspect at any time the Project, the equipment and materials involved therein, and to examine such records and documents as the Bank may deem pertinent. The personnel which the Bank shall send for this purpose shall receive the complete cooperation of the respective authorities. All the costs relating to transportation, salaries, and other expenses of such personnel shall be borne by the Bank.

ARTICLE 7.03. Reports and Financial Statements. (a) The Borrower or the Executing Agency, as appropriate, shall present to the Bank the following reports, within the periods specified with respect to each:

- (i) Reports on the execution of the Project, within sixty (60) days following the end of each calendar Semester, or within such other period as the parties may agree, prepared in accordance with the relevant rules agreed to with the Bank.
- (ii) Such other reports as the Bank may reasonably request regarding the investment of the sums lent, the use of goods acquired with such sums, and the progress of the Project.
- (iii) Three copies of the financial statements for the entire Project as of the close of each fiscal year of the Executing Agency, and supplementary financial information relating to such statements. Such financial statements shall be submitted within one hundred twenty (120) days following the close of each fiscal year of the Executing Agency, beginning with the fiscal year in which the Project was initiated and during the period stipulated in the Special Conditions.
- (iv) When the Special Conditions so require, three copies of the financial statements of the Borrower as of the close of each fiscal year, and supplementary financial information relating to such statements. The financial statements shall be submitted during the period stipulated in the Special Conditions, beginning with the fiscal year in which the Project was initiated and within one hundred twenty (120) days following the close of each fiscal year of the Borrower. This obligation shall not apply if the Borrower is the Republic or the Central Bank.
- (v) When the Special Conditions so require, three copies of the financial statements of the Executing Agency as of the close of each fiscal year, and complementary financial information relating to such statements. The statements shall be submitted during the period stipulated in the Special Conditions, beginning with the fiscal year in which the Project was initiated and within one hundred twenty (120) days following the close of each fiscal year of the Executing Agency.

(b) The statements and documents described in paragraphs (a)(iii), (iv) and (v) shall be submitted with the opinion of the auditing entity specified in the Special Conditions of this Contract and in accordance with requirements satisfactory to the Bank. The Borrower or the Executing Agency, as the case may be, shall authorize the auditing entity to provide the Bank with any additional information it may reasonably request with respect to the financial statements and audit reports issued.

(c) In cases in which the audit is to be performed by an official auditing agency and such agency is unable to perform the audit in accordance with requirements satisfactory to the Bank or within the periods mentioned above, the Borrower or the Executing Agency shall contract the services of a firm of independent public accountants acceptable to the Bank. The services of a firm of independent public accountants may also be utilized if the contracting parties so agree.

CHAPTER VIII

Provision on Encumbrances and Exemptions

ARTICLE 8.01. Commitment on Encumbrances. If the Borrower should agree to create any specific encumbrance on all or part of its assets or revenues to secure an external debt, it shall at the same time create an encumbrance guaranteeing to the Bank, equally and proportionally, the fulfillment of the pecuniary obligations arising from the Contract. However, the foregoing shall not apply: (a) to encumbrances on goods used as security for payment of the unpaid balance of the purchase price; and (b) to encumbrances created in banking operations to secure payment of debts with maturities of not more than one year. In the event that the Borrower is a member country, the term "assets or revenues" shall mean all types of assets or revenues which belong to the Borrower or any of its dependent agencies which are not autonomous entities with their own separate capital.

ARTICLE 8.02. Tax Exemption. The Borrower undertakes to ensure that both the principal and the interest and other charges of the Loan shall be paid without any deduction or restriction whatsoever, exempt from any tax, fee, duty or charge established or that may be established by the laws of its country, and to pay any tax, fee, or duty applicable to the signing, negotiation, and execution of this Contract.

CHAPTER IX

Arbitration Procedure

ARTICLE 9.01. Composition of the Tribunal. (a) The Arbitration Tribunal shall be composed of three members to be appointed in the following manner: one by the Bank, another by the Borrower, and a third, hereinafter called the "Referee", by direct agreement between the parties or through their respective arbitrators. If the parties or the arbitrators fail to agree on who the Referee shall be, or if one of the parties should not designate an arbitrator, the Referee shall be appointed, at the request of

either party, by the Secretary General of the Organization of American States. If either of the parties fails to appoint an arbitrator, one shall be appointed by the Referee. If either of the appointed arbitrators or the Referee is unwilling or unable to act or to continue to act, his successor shall be appointed in the same manner as for the original appointment. The successor shall have the same functions and faculties as his predecessor.

(b) If the controversy affects not only the Borrower but also the Guarantor, if any, both shall be considered a single party and consequently shall act jointly in the designation of the arbitrator and for the other purposes of the arbitration proceedings.

ARTICLE 9.02. Initiation of the Procedure. In order to submit the controversy to arbitration, the claimant shall address to the other party a written communication setting forth the nature of the claim, the satisfaction or compensation which it seeks, and the name of the arbitrator it appoints. The party receiving such communication shall, within forty-five (45) days, notify the adverse party of the name of the person it appoints as arbitrator. If, within thirty (30) days after delivery of such notification to the claimant, the parties have not agreed as to the person who is to act as Referee, either party may request the Secretary General of the Organization of American States to make the appointment.

ARTICLE 9.03. Convening of the Tribunal. The Arbitration Tribunal shall be convened in Washington, District of Columbia, United States of America, on the date designated by the Referee, and, once convened, shall meet on the dates which the Tribunal itself shall establish.

ARTICLE 9.04. Procedure. (a) The Tribunal shall be competent to hear only the matters in controversy. It shall adopt its own procedures and may on its own initiative designate whatever experts it considers necessary. In any case, it shall give the parties the opportunity to make oral presentations.

(b) The Tribunal shall proceed ex aequo et bono, basing itself on the terms of this Contract, and shall issue an award even if either party should fail to appear or present its case.

(c) The award shall be in writing and shall be adopted with the concurrent vote of at least two members of the Tribunal. It shall be handed down within approximately sixty (60) days from the date on which the Referee has been appointed, unless the Tribunal determines that, due to special and unforeseen circumstances, such period should be extended. The award shall be notified to the parties by means of a communication signed by at least two members of the Tribunal, and shall be complied with within thirty (30) days from the date of notification. The award shall be final and will not be subject to any appeal.

ARTICLE 9.05. Costs. The fees of each arbitrator shall be paid by the party which appointed him and the fees of the Referee shall be paid by both parties in equal proportion. Prior to the convening of the Tribunal, the parties shall agree on the remuneration of the other persons who, by mutual agreement, they deem should take part in the arbitration proceedings. If such agreement is not reached in a timely manner, the Tribunal itself shall determine the compensation which may be reasonable for such persons under the circumstances. Each party shall defray its own expenses in the arbitration proceedings, but the expenses of the Tribunal shall be borne equally by the parties. Any doubt regarding the division of costs or the manner in which they are to be paid shall be determined, without appeal, by the Tribunal.

ARTICLE 9.06. Notification. All notifications relative to the arbitration or to the award shall be made in the manner provided in this Contract. The parties waive any other form of notification.

ANNEX A

THE PROJECT

Basic Education, Access, Management Support (BEAMS) Phase I

I. Objective

- 1.01 The goal of BEAMS is to contribute to sustainable socio-economic development and equitable poverty reduction in Guyana. Program objectives include: (a) sustained, improved literacy and numeracy attainment through the primary cycle; and (b) expanded secondary access in underserved areas and poverty zones.

II. Description

- 2.01 BEAMS has three components: (a) improved school performance; (b) organizational and human resource capacity development; and (c) civil works.

(a) Improved School Performance

- 2.02 The School Performance Component will lay the foundation for early student mastery of literacy and numeracy skills. The component's objectives consider that all students will achieve essential reading skills by Grade 4, and demonstrate age-appropriate math skills by Grade 3. Bank financing will support the development and validation of a system of interrelated curricular and pedagogical interventions. Major lines of action include: (i) a modern curriculum in language arts and mathematics delivered through a balanced literacy model and an interactive radio instruction program, improved diagnostic and remediation services; (ii) community-based programs to elevate attendance, enhance equity, and restore literacy and numeracy to acceptable levels in all schools; (iii) a package of technological innovations and accelerated learning programs for low-performing and at-risk children; (iv) the introduction of modern technologies into teaching, learning, and school administration; (v) effective teaching methods that are aligned with the requirements of the new curriculum; (vi) establishment of a comprehensive system for student assessment and replacement of the Secondary School Entrance Education (SSEE).

(i) **Literacy enhancement**

- 2.03 Literacy sub-component will assist MOE implement fundamental curricular and pedagogical reform in literacy instruction. Under the program, a learning materials package for student literacy and numeracy, including learning materials for differentiated learning, and acceleration and remediation will be provided for all children in Nursery through Grade 4.
- 2.04 The Bank loan will support international and national Technical Assistance (TA), goods, and other services to assist MOE establish age-appropriate attainment standards in literacy and numeracy, and to develop and implement a criterion-referenced strategy for the targeting of resources and interventions to under-performing and under-resourced schools. During years 1-2, MOE will: (1) establish criteria for curricular revision; (2) review existing nursery and primary school curriculum in language arts and mathematics; (3) review current materials used for teaching literacy and numeracy, in Guyana and abroad; (4) assess student mastery, teaching practice, and special needs requirements in a representative sample of schools across all 10 regions; and (5) analyze the readiness of nursery-age children for transition into primary school.
- 2.05 Based upon the outcome of the review, assessment, and analysis described in paragraph 2.04 above, in years 2-4, BEAMS will assist MOE to develop and implement its new literacy program and create print-rich classroom environments in all nursery and primary schools. Bank financing will be used to: (1) develop, produce, and distribute a set of standards-based developmentally appropriate curricula materials in literacy and numeracy, including accelerated learning materials that respond to the differentiated learning needs of low-performing pupils and their teachers; (2) update the Timehri readers and other indigenous resources recommended in the materials review; (3) procure and distribute student reading materials and remediation packages for classroom libraries in all nursery and primary schools, and supplemental learning aids for disadvantaged schools; (4) produce and distribute detailed teachers' guides; and (5) strengthen the curriculum development, oversight, and implementation capacity of the National Center for Educational Resources Development (NCERD).
- 2.06 Community involvement is central to the successful execution of MOE initiatives in literacy and numeracy. A nationwide public-awareness campaign will be conducted over the life of the program to engage stakeholders in these reforms. The campaign will be reinforced by workshops at the school level that support community linkages and mobilize parental involvement. All nursery and primary schools will be encouraged to form a "Compact for Literacy" with their School Improvement Action Committees (SIAC) or Parent Teacher Association (PTA), thus enabling them to receive additional literacy support materials for community members. Incentive grants will enable participating schools to implement interventions that enhance student literacy and increase attendance.

2.07 Implementation of the new literacy program will take place in a staggered fashion with limited coverage during the first two years to allow for thorough analysis of the implementation process. By the end of phase I, the literacy approach will be used in all nursery schools and in the first two grades of every primary school. Approximately 3,000 teachers, MOE officials, and local specialists will be trained in the new pedagogical approach. 80 teachers will be trained in curriculum writing and materials development, and all pupils will benefit from new pedagogical methods, instructional materials, and book. All nursery and primary schools will receive differentiated reading materials for every classroom library through grade 4, as well as literacy materials and financial resources to enhance the work of SIACs and PTAs enrolled in the Compact for Literacy.

(ii) **Innovative technologies**

2.08 ***Interactive radio instruction (IRI) for numeracy enhancement.*** IRI will directly provide core instruction in mathematics for all students in primary grades 1-3. IRI is a radio-based distance education system that has successfully increased student achievement in school systems that lack well-trained teachers. IRI is low in cost, averaging about US\$1.00 per student/year.

2.09 The provision of loan resources for national and international Technical Assistance (TA) goods, and training will bring mathematics learning solidly into a Guyanese context through the rapid adaptation, development, pre-testing, distribution, and broadcast of a series of approximately 450 programs of 25 minutes duration each. Teacher guidance is encompassed in the broadcasts. The development and procurement of supplemental learning materials will further enhance math instruction for children in Grade 1-3. The production of teachers' guides (5,000) will facilitate teacher-led enrichment activities while building teacher mastery of core subject matter.

2.10 To reach all classes, a combination of radio and CD recordings will be deployed. Wherever electricity is unavailable in primary schools, "freeplay" radios will be used, which operate through hand-cranked dynamos, solar power, and rechargeable batteries. In areas unreached by radio broadcasts, battery-operated CD players will be used. Through these means, all 58,000 students in Primary Grades 1-3 will benefit from IRI Math by the end of Phase I.

2.11 ***Computers*** will be employed in 20 schools, providing 12,000 students with the guided practice that some children need to master basic literacy and numeracy skills. Emphasis will be placed on students needing additional assistance and/or remediation, who typically are from the most disadvantaged backgrounds. Five schools will be equipped with computer labs for individualized programmed learning, expanding a model developed by MOE under the Primary Education Improvement Project (PEIP). Five weeks of training will be provided for three teachers from each school to manage the computer-based instruction. Five schools will experiment with other models of computer facilitation for literacy and numeracy. 10 Schools will experiment with lower-cost "personal computing devices". The intent is to pilot

a computer strategy of lower cost and technical complexity, that Guyana can then apply to a larger number of its schools.

- 2.12 A *"low-tech" method* of providing individualized support for at-risk students and pupils with learning differences will be supported in 110 schools. Commercially available "Accelerated Learning Packages", consisting of self-instructional print, pictorial, and audiocassette materials will assist particularly needy students in their mastery of basic reading skills, such as phonics.
- 2.13 *Media support for teacher training.* Multi-media will extensively support the training of teachers in the skills of effective literacy and numeracy instruction. Teacher training modules using video, computer, and later Internet technologies will be created and integrated into every aspect of BEAMS literacy and numeracy training to model effective teaching techniques. Guyana's instructional materials production will be enhanced through training for NCERD staff; and local production of literacy and numeracy teaching aids at the Regional Democratic Councils (RDCs) will be facilitated.
- 2.14 *Technological support for testing and assessment.* Implementation of BEAMS testing and assessment will be made practicable through the provision of scanning, reproduction and analysis equipment for NCERD and several Regional offices.

(iii) **Teacher preparation and in-service training**

- 2.15 This sub-component will support the effective integration of the curriculum, technology, and assessment initiatives, through the establishment of a permanent system for teacher in-service training, upgrading, and supervision. The new system will be organized around a cascade, cluster-based training scheme. During Phase I, a core group of 20 Master Teachers, will receive professional support, extensive training, didactic materials, training manuals, video equipment, and supplies, that support teacher skill development in literacy and numeracy. The Master Teachers will be drawn from the University of Guyana (UG), Cyril Potter College of Education (CPCE) and NCERD, as their participation will strengthen the capacity of these institutions. The Master Teachers will train 90 Cluster Literacy and Numeracy Advisors, who, with the support of the Master Teachers, will train approximately 6,700 primary and nursery teachers in literacy and numeracy methods for classroom use, instructional planning, and continuous assessment. Each Cluster Advisor will serve an average of five nearby schools, on a systematic and permanent basis, providing monthly cluster training events and regular monitoring of curriculum implementation during school visits throughout the year. Evergreen training materials that model best practice will be produced to support the training. To effect implementation of the literacy and numeracy strategies at the school level, Head Teachers (principals) representing all nursery and primary schools in Guyana will be trained in instructional and administrative leadership.

2.16 Cluster centers will facilitate the permanent organization, work, and upgrading of teachers. They will serve as instructional resource centers, whereby teachers can receive continuous pedagogical support from the cluster advisors, create their own instructional materials, and learn from each other. The lead school of each cluster will be equipped with audio and video technology; a computer, printer, software, and Internet access, where feasible; and didactic materials in print, video, and audio. Each cluster center will be networked with a larger, RDC resource center, thus facilitating an organized exchange of information and resources from the school, to the Regional Education Officers (REDOs), and with CPCE and NCERD. Pre-service training will be aligned with the new curricular reforms and teaching methods, and more closely articulated with in-service training, to permit continuity between programs and a common system of accreditation. The skills of all 1300 teachers in the primary system who lack the basic academic qualifications for entry into CPCE will be upgraded through the extension of scholarships to the Guyana Basic Education Training program, an existing program using distance education for teacher skills upgrading. Resources of the loan will finance the procurement of national and international TA, goods and other services for all component activities, including the production of teachers' guides, and related training materials.

(iv) Student assessment and testing

2.17 This sub-component will strengthen the capacity of MOE to use performance data to inform instructional practices and educational decision-making at the national, regional, and local levels. Loan resources will assist MOE procure the TA, goods, and services to develop and implement a national assessment strategy that will facilitate replacement of the SSEE with a true measure of student attainment. During year 1, short-term professional attachments are anticipated to countries that have successfully implemented assessment reform in primary schools. Assessment tools will be developed to aid teachers in the continuous assessment of student progress, which is a critical element of effective early literacy attainment. The project will create, for the first time, standardized assessments in literacy and numeracy for Grades 2, 4, and 6. The grade 2 diagnostic test and grade 4 mastery test will be administered to all students beginning in years 2 and 3, respectively. The grade 6 test will be piloted in year 4, and generalized during Phase 2. Analysis of student progress on those tests will permit early diagnosis and remediation of difficulties faced by individual students. It also will provide feedback to guide MOE modification of literacy and numeracy interventions. Extensive technical training and support for MOE staff and teachers will be provided in three essential areas: disseminating test information in an appropriate fashion; using test results for policy purposes; and using results to guide school quality improvement efforts. Assessment efforts will serve approximately 4,000 teachers and 105,000 students in Guyana's primary education sector by the end of Phase I.

(v) **Phase I outcomes and accomplishments**

- 2.18 By the end of Phase I, BEAMS will achieve the following Component 1 outcomes: (1) a statistically significant increase in student performance on age-appropriate standardized tests in language arts and mathematics, among children participating in the Program; (2) a significant increase in the number of qualified teachers in remote, underserved regions; primary teacher competencies in literacy and numeracy increased; (3) transition from normative testing to the meaningful use of criterion referenced testing and continuous assessment to monitor and improve student and sector performance; and (4) enhanced community and parental involvement as demonstrated by the number of functioning SIACs and PTAs. A summary description of the evaluation framework is included in Appendix 2 of Annex A.

(b) **Organizational and human resource capacity**

- 2.19 This Component will support key recommendations of the Education Sector Development Plan (ESDP) to improve the managerial capabilities of MOE to deliver quality educational services, bolster its leadership role, decentralize the management of operations, improve the competency of teachers, and reduce the loss of valuable human resources throughout the system. The Bank will finance the TA, equipment, materials, and training required to implement the three sub-components below.
- 2.20 The project will develop a strong organizational base and effective management systems that focus on quality and accountability. TA, materials, and training will map and modernize operational policies and procedures at the central and regional levels, realign functional responsibilities to the ESDP, and strengthen core managerial competencies. Sub-component activities will: (i) strengthen MOE decision-making capacity through development of an integrated Education Management Information System (EMIS) that will be sufficiently robust to enhance the composition and accountability of education sector spending, and to measure indicators required under Poverty Reduction Strategy Paper (PRSP); (ii) implement strategies to strengthen four principal areas of MOE management (national strategic education policy, central ministry operational policy, regional education support functions, school and community-based interventions); (iii) address teacher supply and demand, succession planning, and compensation/incentive policy as needed to attract and retain trained teachers, principals, and MOE administrators.

(i) **Educational management information systems**

- 2.21 MOE will strengthen its monitoring and evaluation capacity through the development of an integrated EMIS, that will support asset management and instructional activities including human resources, student rosters, infrastructure, financial resources, and sector performance. The final product will be a common database capable of integrating the entire organization

Cluster Advisors using regularly video, audio and computer conferencing technologies in literacy and numeracy training.	COMPONENT 2: ORGANIZATIONAL AND HUMAN RESOURCE CAPACITY IMPROVEMENT	
<p>EMIS units adequately staffed and trained, well defined policies and procedures implemented.</p> <p>National, regional, and school information system designed and partially implemented</p> <p>MOE human resource succession planning framework established and in operation.</p> <p>Head teachers and school leadership at primary level trained in school management and supervision.</p> <p>Graduate program (Masters) accessed by MOE Senior Managers (via distance education mode).</p> <p>TSC personnel functions in relation to temporary teachers delegated to regional level.</p> <p>Sustainable program of enhanced remuneration and incentives established to attract and retain qualified teachers.</p> <p>MOE term limit policies for unqualified teachers enforced.</p> <p>Modern organizational structure developed and adopted by MOE.</p> <p>Revised Education Bill with clearly defined lines of authority, responsibility, and accountability at the central MOE and regional levels submitted to Parliament.</p> <p>School Improvement Advisory Councils (SIACs) established, facilitating parental and community involvement at the school level.</p> <p>Regional Education Committees reflecting geographical, cultural and community interests, established to govern educational operations in accord with the new act.</p> <p>Integrated financial MIS in place providing timely and comprehensive information from all levels of the system.</p>	<p>By Year 2, EMIS has clear policies and procedures, and is fully staffed and trained.</p> <p>EMIS implemented with databases covering human resources, students, infrastructure, maintenance, finances, program management, and sector performance, linked to a national statistics system.</p> <p>Less than 10% of senior posts in MOE and regions are vacant or with personnel acting for less than 1 year.</p> <p>315 school officials trained and applying improved school management techniques.</p> <p>At least 30 MOE officials have graduate-level credits in educational management, supervision, or planning.</p> <p>All temporary teachers appointed at the regional level</p> <p>2003: upgrading/certification program for unqualified teachers to elevate their educational status, teaching qualifications, and compensation;</p> <p>2004-2005: provision of residential accommodations to attract and retain qualified teachers in rural schools; incentives to stimulate teachers' initiative at the cluster level; workplace improvements including the provision of appropriate learning technologies and teaching resources in all primary schools; incentive grants for school improvement projects; adjustments within the existing structure of teacher remuneration to favor trained and qualified teachers;</p> <p>2006: actions to improve the compensation of trained teachers and their retention in remote schools vis a vis the government-wide public sector modernization program.</p> <p>Proportion of unqualified teachers continuously reduced from base line</p> <p>New organizational chart including central and regional levels is implemented by 2003.</p> <p>Revised regulations and desk manuals produced and in operation.</p> <p>Revised Education Bill submitted to Parliament.</p> <p>60% of all schools have SIACs in operation, supporting maintenance programs and initiatives on educational quality.</p> <p>By year 3, Education Committees functioning in all regions.</p> <p>On-line automated financial information system available to MOE users, year 2.</p> <p>MOE budgetary structure and chart of accounts developed.</p>	<p>MOE is capable of attracting and keeping new personnel.</p> <p>Functioning satellite network installed under ICT Project (GY - 0066)</p> <p>Adequate technical resources available to support and maintain the EMIS system fully operational at the central and regional levels.</p> <p>Close collaboration between TSC, PSC, MOE, and Teachers' Union, and Office of the President</p> <p>Timely processing of all procurements</p> <p>Timely appointments made by PSC and TSC</p> <p>Cabinet approves delegation proposal</p> <p>Parliament approves new Education Bill.</p> <p>GEMP system is fully funded and implemented</p> <p>PSM and Office of the President prepared to commit to revised organizational structure</p> <p>Regional Education Committees are provided for and assigned duties and responsibilities under the Education Act</p> <p>UG Certification of upgrading courses.</p> <p>Wage negotiations will not absorb all future E-HIPC resources</p>
<p>EMIS units adequately staffed and trained, well defined policies and procedures implemented.</p> <p>National, regional, and school information system designed and partially implemented</p> <p>MOE human resource succession planning framework established and in operation.</p> <p>Head teachers and school leadership at primary level trained in school management and supervision.</p> <p>Graduate program (Masters) accessed by MOE Senior Managers (via distance education mode).</p> <p>TSC personnel functions in relation to temporary teachers delegated to regional level.</p> <p>Sustainable program of enhanced remuneration and incentives established to attract and retain qualified teachers.</p> <p>MOE term limit policies for unqualified teachers enforced.</p> <p>Modern organizational structure developed and adopted by MOE.</p> <p>Revised Education Bill with clearly defined lines of authority, responsibility, and accountability at the central MOE and regional levels submitted to Parliament.</p> <p>School Improvement Advisory Councils (SIACs) established, facilitating parental and community involvement at the school level.</p> <p>Regional Education Committees reflecting geographical, cultural and community interests, established to govern educational operations in accord with the new act.</p> <p>Integrated financial MIS in place providing timely and comprehensive information from all levels of the system.</p>	<p>Reports from BEAMS, MOE, regions</p> <p>MOE statistical digest</p> <p>UG reports</p> <p>Redo, CPCE, NCERD reports</p> <p>GOG salary scales</p> <p>Reports from TSC</p> <p>Official Gazette</p> <p>Documents concerning the Education Bill</p> <p>School reports</p> <p>GEMP system implementation reports</p> <p>MOF budget estimates.</p>	<p>MOE is capable of attracting and keeping new personnel.</p> <p>Functioning satellite network installed under ICT Project (GY - 0066)</p> <p>Adequate technical resources available to support and maintain the EMIS system fully operational at the central and regional levels.</p> <p>Close collaboration between TSC, PSC, MOE, and Teachers' Union, and Office of the President</p> <p>Timely processing of all procurements</p> <p>Timely appointments made by PSC and TSC</p> <p>Cabinet approves delegation proposal</p> <p>Parliament approves new Education Bill.</p> <p>GEMP system is fully funded and implemented</p> <p>PSM and Office of the President prepared to commit to revised organizational structure</p> <p>Regional Education Committees are provided for and assigned duties and responsibilities under the Education Act</p> <p>UG Certification of upgrading courses.</p> <p>Wage negotiations will not absorb all future E-HIPC resources</p>

PHASE I: SUMMARY LOGICAL FRAMEWORK

GOAL	Narrative	Indicators	Means of Verification	Assumptions
Sustainable socio economic development and equitable poverty reduction in Guyana	Sustained, improved quality and literacy and numeracy attainment in the basic education cycle.	By the end of the program, 5 percent increase in National figures in education using United Nations standards, including a 1 percent increase by the end of Phase I	United Nations Index of Standards of living	GDP growth sustained and poverty alleviated
PURPOSE	Sustained, improved quality and literacy and numeracy attainment in the basic education cycle.	Student achievement in numeracy increased by 50% in rural schools and by 30% in urban schools, over grade 2 baseline using age appropriate standard tests 25% increase over baseline, in age cohort achieving literacy standards at grade 2 level, using age appropriate standardized tests A financial, management, human resource and training system for the enhanced delivery of literacy and numeracy is in place and operational.	Reports from MCE Statistical Digest	Adequate capital and recurrent resources are allocated in accord with program budget
PHASE I				
COMPONENT 1: SCHOOL PERFORMANCE				
BEAMS literacy program implemented in Nursery-Grade 2 classrooms	75% of participating Nursery-Grade 2 classroom teachers in the program apply BEAMS literacy methodology	Reports from international and national advisors, head teachers, cluster advisors	Financial and human resources available, and procurement processes completed in a timely fashion	
Interactive radio mathematics instruction (IRI) adopted as core maths instruction in Grades 1-3	75% of all Grade 1-3 classrooms utilize IRI-Mathematics as their main teaching method for maths	Statistical Digest	Five key international and four national support staff hired	
Communities and schools work together to define and implement school improvement programs.	40% of all primary schools demonstrate community involvement in school improvement initiatives through school councils, PTAs, SACs.	Reports by PIU, MCE and the schools	Public and political support for changes in assessment policy are forthcoming with enough time to comply with national requirements	
Primary teacher competencies in Literacy and Numeracy are increased	60% of schools served through the cluster training network	Performance tests, standardized assessments	Teacher reports on individual students	
Permanent training system in effect to guide and support changes in teaching paradigms.	60% of all school clusters are functional			
Continuous assessment tools and related guidelines for Nursery-Grade 4 classrooms, used.	60% of the primary teachers in grades 1-2 apply continuous assessment standards in Literacy and Numeracy			
National assessment policy, including the gradual phasing out of SSEE and the introduction of continuous assessment and standardized testing, developed and implemented	Standards-based performance assessment tools developed and administered in grades 2, 4 and 6.			
Low-cost instructional systems and/or computers to reinforce learning in schools, introduced.	Supplementary educational resources introduced and used in 100 under-performing schools as support for learning			
	Statistically significant yearly test gains, compared to prior performance, among children participating in the program from the under-performing schools			
	80% of first cohort of school clusters uses technology in at least 20% of their training courses and experiences			

<p>Education sector budgetary formulation process revised to respond to MOE sector policies and directives.</p> <p>COMPONENT 3: CIVIL WORKS</p>	<p>Adoption of funding formulas for the strategic allocation of resources at the central and regional levels.</p>	<p>Attorney General certifies legal possession of land title for all school sites to be constructed, improved, or extended with program resources.</p>
<p>Increased access and improved physical environment in properly functioning secondary schools in underserved regions.</p> <p>Effective school maintenance programs in the regions.</p>	<p>Construction contracts awarded for the delivery of two lots of 11 new, rehabilitated, and expanded secondary schools, with teacher and dormitory accommodations.</p> <p>Staffing in all schools constructed, rehabilitated or extended under BEAMS meet current norms for GSS teachers, student/teacher ratio, and student/teacher ratio, monitored on an annual basis.</p> <p>Annual GOG budgetary allocations for maintenance of all primary and secondary schools increased and sustained from a baseline of US\$2.8 million in 2000 to US\$3.9 million by 2005 according to the following schedule: 2002/03 US\$3.10 million, 2003/04 US\$3.37 million; 2004/05 US\$3.64 million; 2005/06 US\$3.90 million.</p> <p>Discretionary funds for school maintenance devolved to SIACs, role of Regional Education Committees in school maintenance defined.</p> <p>Facilities upgraded, occupied, and operational.</p>	<p>Procurement documentation</p> <p>National Budget</p> <p>Program reports</p> <p>Reports of Regional Education Committees, REDOs, schools, and SIACs</p> <p>MOE Statistical Digest</p> <p>CFCE and NGERO Reports</p>
<p>MOE administrative and instructional facilities upgraded.</p> <p>COMPONENT 4: PROJECT MANAGEMENT</p>	<p>Outcomes of the yearly operational plan and the disbursement of project resources achieved</p> <p>PIU maintains adequate financial, accounting, and internal control systems.</p> <p>Monitoring reports used for management decision-making and action.</p> <p>Program evaluations done in time.</p> <p>MOE documentation available on-line through the Virtual Library.</p>	<p>Expedient procurement of program goods, services, consultants, and works by Civil Tender Board</p> <p>Adequate MOE Cash Releases</p>
<p>BEAMS managed appropriately in the adopted time and financial frameworks.</p> <p>MOE monitoring and evaluation system developed and implemented.</p> <p>PHASE II: OUTCOMES</p>	<p>Generalization of literacy program in all Nursery - Grade 4 classrooms</p> <p>Generalization of interactive radio math in all primary classrooms through Grade 3</p> <p>Diffusion of best practice from Phase I Innovative Technologies training.</p> <p>Continuation of leadership training programs</p> <p>Implementation of new governance and organizational structure, including decentralized lines of authority at regional and school levels</p> <p>Complete roll-out of EMIS network</p> <p>Expansion of secondary system by xxxx places through continuation of school building, expansion, and rehabilitation.</p>	<p>Reports from PIU</p> <p>Audited financial statements regarding BEAMS expenses</p> <p>Semi-annual progress reports</p> <p>Reports from the evaluators</p> <p>Web use.</p> <p>Progress reports</p> <p>Signed contracts</p> <p>GOG Budget</p>
<p>Consolidate the process that was initiated under Phase I and continue with the delivery of educational inputs.</p>	<p>Phase I triggers and benchmarks achieved</p> <p>Phase II loan approved</p>	<p>Phase I triggers and benchmarks achieved</p> <p>Phase II loan approved</p>

ANNEX B

TENDER PROCEDURES

Basic Education, Access, Management Support (BEAMS)
Phase I

I. APPLICABILITY

- 1.01 **Amount and types of entities.** These Procedures shall be used by the Tendering Entity¹ in all procurement of goods and execution of works for the Project.² Whenever the estimated value of such goods or works is equal to or exceeds the amounts set forth in Section 4.01 of this Contract³ and provided such Entity is part of the public sector, the procurement method to be used shall be international competitive bidding. Included in the public sector are corporations and other entities in which government participation exceeds 50 percent of their capital. The contracting of related services, such as transportation of goods, insurance, installation and assembly of equipment and initial operation and maintenance shall also be governed by these Procedures. The rules applicable to the procurement of goods under these Procedures are applicable to such services.⁴ Consulting services however, are governed by different procedures.

¹ *In these Procedures, the term "Tendering Entity" refers to the entity charged with carrying out the bidding process for the Project, both for works as well as for goods and related services. This entity may correspond, depending on the circumstances, to the Borrower, to the Executing Agency or to certain official entities or specialized agencies which may be granted authority, pursuant to local law, over the entire public sector bidding processes or only over the selection and adjudication stages. "Bidder" is the entity submitting the bid. Other terms used are tenderer, offeror, bidding firm, contractor, supplier, etc.*

² *"Project" means the Project or Program for which the Financing has been extended.*

³ *For nonreimbursable technical cooperations, any reference to "Section 4.01 of this Contract" shall read as "the Special Conditions of this Agreement".*

⁴ *As an exception, nationality of firms rendering the related services is governed by the same criteria as those used for determining the nationality of construction firms, as set forth in paragraph 2.08. In this Procedure the term "service" is not used as a synonym of construction services (works).*

- 1.02 **Local law.** The Tendering Entity may apply, in supplementary form, to the provisions of these Procedures, formal requirements or procedural details prescribed under local law and not included in these Procedures, when their application does not contravene basic bidding guarantees or relevant Bank policy.⁵
- 1.03 **Legal relationships.** The legal relationship between the Bank and the Borrower is governed by this Contract. This Contract also regulates important aspects of the procurement process. The legal relationship between the Tendering Entity and the suppliers of works, goods and related services is governed by the bidding documents and the provisions of the respective contracts between those parties; no supplier or entity that is not a party to this Contract can derive rights or demand payments on the basis of this Contract.
- 1.04 **Basic responsibilities.** The responsibility for the execution of the Project remains with the Borrower and, for this reason, such Borrower is also responsible for the award and the management of the procurement contracts, all without prejudice to the supervisory authority of the Bank.

⁵ *Because these Procedures are uniformly employed by the borrowing countries, and because bidding legislation varies from country to country in both form and detail, the rules and procedures established herein set forth only the general guidelines of the bidding process, its basic guarantees (such as publicity, equality, competition, formality, confidentiality, and free access) as well as the relevant policies of the Bank. For this reason, local laws may supplement the provisions of these procedures in regard to certain practices or procedural details, such as the membership of bidding boards or technical committees, formalities for registration of firms, periods for the award or evaluation of bids, formal requirements of the minutes of the meeting to publicly open bids, formal requirements to award, and so forth.*

II. GENERAL RULES

- 2.01 **Ethical standards.** The Bidders, the Tendering Entity, the Borrower or any other individuals or entities participating directly or indirectly in procurement under these Procedures, shall adhere to the highest ethical standards and refrain from engaging in corrupt practices, both during the bidding process and the execution of the corresponding procurement contracts.
- 2.02 **International competitive bidding.** The system of international competitive bidding shall be used whenever the acquisition of goods or the execution of works or related services is to be partially or totally financed with foreign exchange from the Financing and the estimated cost of such goods, works or services is equal to or exceeds the amounts set forth in Section 4.01(a) of this Contract.
- 2.03 **Unrestricted participation of bidders.** When foreign exchange from the Financing is to be used, the procedures and specific requirements for the bidding shall permit the unrestricted participation of bidders from member countries of the Bank. Consequently, no conditions that would preclude or restrict the offer of works, goods, or related services, including those related to any mode of transport, or the participation of bidders from such countries, may be imposed.
- 2.04 **Public bidding which may be restricted locally.** The acquisition of goods or execution of works to be totally financed with local currency from the Financing, or with local counterpart funds, or with a combination of both, the amounts of which are equal to or exceed those indicated in Section 4.01(a) of this Contract, shall be accomplished through public bidding which may be limited to the national market.
- 2.05 **Other procedures for execution of works or procurement of goods.** Whenever the procurement of goods or the execution of works is financed exclusively by resources other than those of the Financing or of the Borrower ⁶, the Tendering Entity may follow procedures agreed upon with the supplier of such resources. Nevertheless, the procedures must comply, to the Bank's satisfaction, with the Borrower's obligation to carry out the Project diligently and efficiently. Furthermore, the Bank must be satisfied that the goods and works to be procured shall be: (a) of satisfactory quality and meet the technical requirements of the project; (b) delivered or completed in timely fashion; and (c) procured at market prices. The Bank may request that the Tendering Entity provide it with information on the applicable procedure and the results obtained therefrom.

⁶ *Such as resources from commercial banks, suppliers or other international financial institutions.*

2.06 Procedures applicable to bids in amounts less than the limits indicated in Section 4.01(a).

- a. The procurement of goods or the execution of works for amounts less than those indicated in Section 4.01(a) shall, as a general rule, be governed by the provisions of the respective local law. Insofar as possible, the Tendering Entity shall establish procedures permitting the participation of several bidders and give appropriate consideration to economy, efficiency and reasonable price. Whenever foreign exchange from the Financing is to be utilized, the procedures employed shall permit, in addition, the participation of bidders for goods or works from the Bank's member countries.
- b. Whenever Annex A provides that certain procurement will be supervised by the Bank **ex post**, that is, subsequent to the signing of the corresponding procurement contracts, the Tendering Entity shall promptly notify the Bank each time a procurement contract has been entered into and will send to the Bank the basic data relating to the contract. The Tendering Entity shall retain, so that the Bank may carry out its supervision, the background information on each procurement and in particular the following documents:
 - (i) the pertinent tendering documents;
 - (ii) tender notices and letters relative to the publicity given to the bidding;
 - (iii) reports on tender evaluation and on the recommendation to award the contract; and
 - (iv) the corresponding signed contracts.

The Tendering Entity shall also provide the Bank with any additional information which the Bank may request.

- c. Procurement supervised **ex post** is also subject to Bank policies. The Bank reserves the right:
 - (i) not to finance or to cancel resources for contracts whose procurement procedures were not in accordance with Bank policies;
 - (ii) to request reimbursement, with interest and commissions, of resources already disbursed for such contracts; and

- (iii) not to recognize as part of the local counterpart contribution, resources assigned by the Borrower for such contracts.

The Bank further reserves the right to require that future contracts be supervised **ex ante**.

2.07 **Participants and eligible goods.** Goods and works to be procured for the Project that are to be financed by proceeds from the Financing must originate in the Bank's member countries.⁷ The following rules shall be followed in determining such origin:

1. In the case of bidding for works:

2.08 **Criteria for determining nationality.** Only firms from the Bank's member countries may bid on works. To determine the nationality of the bidding firm, the Tendering Entity must verify the following criteria:

- a. that the firm be constituted and in operation, in accordance with the laws of the member country in which the firm has its principal domicile;
- b. that the firm have its principal place of business located in a member country;
- c. that more than 50% of the firm's capital be owned by one or more persons or legal entities of one or more member countries or by citizens or bona fide residents of such eligible countries;
- d. that the firm be an integral part of the economy of the member country where it is located;
- e. that there be no arrangement whereby any substantial part of the net profits or other tangible benefits of the firm will accrue or be paid to persons not citizens or bona fide residents of member countries or to legal entities that are not eligible in accordance with the nationality requirements set forth in this paragraph;

⁷ *The goods and services to be contracted for the Project, and which are financed with resources of the Multilateral Investment Fund, shall come from Donor countries of the MIF or regional developing countries which are members of the Bank.*

- (iii) In comparing foreign offers, the Tendering Entity may add to the price of offers of goods originating in countries not parties to the respective integration agreement either 15% or the difference between the import duty applicable to such goods when they originate in countries not parties to the integration agreement and that which is applicable to those goods when they originate in countries which are parties to the agreement, whichever is lower.

2.13 **Joint ventures.** The Bank encourages the participation of local manufacturers and contractors to aid development of local industry. Manufacturers, industrial firms and local contractors may bid independently or in joint venture with foreign firms, but no conditions shall be established requiring mandatory joint ventures or mandatory percentages of participation.

III. INTERNATIONAL COMPETITIVE BIDDING

PUBLICITY

General Procurement Notice

3.01 **General rule and specific requirements.** Except as the Bank may otherwise agree, the Project shall require the publication of a General Procurement Notice ("GPN"). This notice, which is intended to give interested parties timely notification of acquisitions for works or goods that may result from the Project, as well as to provide a tentative schedule for such biddings, shall include the following information:

- a. the name of the country;
- b. a reference to the Inter-American Development Bank loan;
- c. the name of the Project, amount and purpose of the loan;
- d. a brief description of each bidding or group of biddings that would take place as part of the Project, indicating in which quarter or half of each year the biddings are likely to take place;
- e. a brief description of the Bank's policy on publicity for specific biddings, with an indication of the type of publication to be used; and
- f. the name of the Tendering Entity, its postal address, and telephone and fax numbers at which interested parties may obtain additional information.

3.02 **Method of publication.** When the GPN is not in the process of being published or has not been published prior to the signature of this Contract, the Bank will arrange on behalf of the Tendering Entity, to have the GPN published in the United Nations Journal "Development Business." For such purpose, the Tendering Entity shall send to the Bank, for its review and publication, within 30 days from the date of this Contract, the text of the GPN to be published, following the requirements of paragraph 3.01, above. Once the final text has been agreed upon, the Bank shall carry out its publication, which may be in any of the official languages of the Bank.

3.03 **Publicity requirements for specific biddings**

- a. **Content of the public notice to prequalify.** The public notice of prequalification or registration of prospective bidders, as the case may be, the text of which shall have been previously approved by the Bank, shall include, at a minimum, the following information:
- (i) a general description of the Project and of the work which is the subject of the bidding, its site and its principal characteristics. In the case of bidding on goods, their description and special characteristics, if any;
 - (ii) the proposed method of prequalification;
 - (iii) approximate dates for issuance of the invitations to bid, opening of tenders, initiation of the works which are the subject of the bidding, and completion of construction;
 - (iv) the fact that the project for which bidding is being carried out is being partially financed by the Bank and that the procurement of goods or contracting for works covered by said Financing shall be subject to the provisions of this Contract;
 - (v) the place, time and date at which firms may obtain the prequalification or registration forms agreed upon by the Tendering Entity and the Bank, as well as the cost of these forms; and
 - (vi) any other requirements which must be fulfilled by interested parties so that they qualify and are subsequently invited or are able to participate in public biddings.

b. **Content of the notices of the call to bid and invitations to bid**

Calls to bid published in the press when prequalification has not taken place or invitations to bid delivered or forwarded to prequalified firms, the texts of which shall have been previously approved by the Bank, must specify, as a minimum, the following:

- (i) the description of the Project, purpose of the bidding and source of funds destined to finance the cost of the procurement of goods or works;
- (ii) the fact that the project for which bidding is being carried out is being partially financed by the Bank and that the procurement of goods or contracting of works payable from said Financing shall be subject to the provisions of this Contract;
- (iii) the general description of the equipment, machinery and materials required, as well as of the works, the volume or quantity of work, its principal parts and the deadline for its completion;
- (iv) the office or place, date and time at which the bidding documents, including the bidding guidelines, plans, specifications and draft contracts, may be obtained;
- (v) the office where the bids are to be submitted and the authority responsible for their approval and award; and
- (vi) the place, date and time at which the bids will be opened in the presence of the bidders or their representatives.

c. **Publicity.**

- (i) **Local publicity.** Every bidding for goods, works or related services shall include local publicity. Said publicity requires that the public notice of prequalification or registration, and that of the invitation to bid, when invitation is not restricted to prequalified firms, shall be published on at least two occasions in a widely circulated newspaper, or at the election of the Tendering Entity, on one occasion in two different newspapers which are widely circulated.
- (ii) **International publicity.** In the case of biddings with a value estimated to be equal to or above the amounts set forth in Section 4.01(a) of this Contract, in addition to the local publicity referred to in subparagraph

(i) above, the Tendering Entity shall carry out international publicity. In such cases, the public notice of prequalification or registration and that of submission of bids, when there has been no prequalification, shall be published in the United Nations journal "Development Business" and, if applicable, in any additional medium which may be specified in the cited Section 4.01.

BIDDING DOCUMENTS

- 3.04 **Bank's approval.** The bidding documents shall be approved by the Bank prior to their release to interested parties. These documents shall conform to the requirements, set forth in paragraphs 3.05 to 3.16.
- 3.05 **Clarity, contents and price of the bidding documents.** The bidding documents prepared by the Tendering Entity shall be clear and coherent. They should describe carefully and in full detail what is required, that is, the goods, works or services to be provided; they should not include requirements which make it difficult for qualified contractors to participate and they should clearly indicate the criteria to be used in evaluation and comparison of bids. The detail and complexity of the documents may vary according to the nature of the bidding, but in general the documents shall include: the call for bids; instructions for bidders; bid forms; guarantee or bond requirements; a model contract; technical specifications; a list of goods or a bill of quantities and, when applicable, a table of prices. If a price is fixed for purchase of the bidding documents, it should reflect the reproduction cost of those documents and in no case be so high as to discourage competition.
- 3.06 **Free access to the Tendering Entity.** The Tendering Entity shall be available, once the bidding documents have been collected by bidders and up to an appropriate time before the bids are opened, to answer questions or clarify the bid documents for bidders. These inquiries shall be answered promptly by the Tendering Entity, and clarifications made known to the other interested parties that have acquired the bidding documents and to the Bank. The names of the firms which requested clarification shall not be made known.
- 3.07 **Standards of quality.** If the bidding documents mention standards of quality which the equipment or materials must meet, the specifications should also indicate that goods complying with other recognized standards which assure equal or higher quality than the mentioned standards shall also be acceptable.
- 3.08 **Specifications for equipment; brand names.** Specifications should not refer to brand names, catalog numbers or types of equipment from a particular manufacturer, except when it has been decided that this is necessary in order to guarantee the inclusion of a particular essential design or characteristic of functioning, construction or fabrication. In these cases, the references should be followed by the words "or equivalent" together with the criteria for

determining such equivalence. The specifications should permit the acceptance of offers for equipment with similar characteristics and which provide performance and service at least equal to that specified. In special cases and with the prior approval of the Bank, specifications may require the furnishing of an article from a designated manufacturer.

3.09 **Currency provisions.** The bidding documents shall include the following currency provisions:

a. **Currency of the bid**

The bidding documents should establish that the bidder may express the price of its offer in the currency of its own country or, at its option, in a currency selected by the Tendering Entity and indicated in the bidding documents, provided that the currency selected is widely used in international commerce. A bidder who expects to incur expenses in more than one currency and desires to receive payment in the same currencies stated in its offer, should indicate and justify the portion of the price of its offer to be paid in each currency. As an alternative, the bidder may express its offer in a single currency and indicate the percentage of the total price to be paid in other currencies and the exchange rate used in the calculations. The bidding documents shall clearly indicate the rules and procedures for making the conversion.

b. **Currency for evaluation and comparison of bids**

The currency or currencies in which the Tendering Entity is to pay for the goods and works shall be converted to a single currency selected by the Tendering Entity and identified in the bidding documents as the currency for comparison of all bids. The rate of exchange to be used in the evaluation shall be the selling rate of the selected currency, as published in an official source and applicable to similar transactions. The effective date of the rate of exchange should be stated in the bidding documents, provided that such date should not be earlier than thirty days prior to the date specified for the opening of bids.

c. **Currency for payments**

In general, the currency used in payments to a contractor should be the same as that quoted in the bid. When payments are to be made in local currency as well as in foreign exchange, the bidding documents should require that the amounts to be paid in each currency be stated separately and justified. When the bid price is stated in one currency and the bidder has also requested payments in other currencies as a percentage of the bid price, the exchange rates to be used for the purpose of payments shall be those used by the bidder in its bid, so as to ensure that the value

of the foreign currency portions of its bid price remains the same, without any loss or gain. It is the Borrower's responsibility to establish clearly, in the bidding documents and in the contract, that the bidder must comply with the requirements stated above, and that the bidder shall not be able to obtain payment in a currency different from that specified in the bidding documents, the bid and the contract.

- 3.10 **Exchange risk.** When a payment to be made to a contractor or supplier is based on the conversion of local or foreign currency, the exchange risk may not be charged to the contractor or supplier.
- 3.11 **Bid bonds.** ("Tender guarantees" or "bid securities") Bid bonds should not be set so high⁸, nor their validity extended over such long periods, as to discourage responsible bidders from tendering. Bid bonds shall be returned to the winning party once the contract is executed and the party's performance bond or guarantee has been accepted. Bid bonds shall be returned to the second and third-place bidders, within a period of no more than three months from the date of the award or upon execution of the contract, if the latter occurs prior to such deadline. Bid bonds shall be returned to other bidders within five days following the award.
- 3.12 **Performance bonds.** Specifications for construction works should require performance bonds or other forms of guarantee to ensure that the works will be carried out to completion. Even though the amount of the bond will vary with the type and magnitude of the work, it should be defined in the bidding documents and be sufficient to afford the Tendering Entity adequate protection. The amount of the bond should be sufficient to ensure completion of the work, at no increase in expense to the Tendering Entity, in case of default by the contractor in the performance of the work. The life of the bond or guarantee should extend sufficiently beyond completion of the contract to cover a reasonable warranty period. If necessary, performance bonds or other forms of guarantee may be required in connection with contracts for the supply of equipment. This guarantee may consist of the retention of a percentage of the total payment during a warranty period.

⁸ *Some bidding practices limit the amount of bid bonds (tender guarantees) to a certain percentage of the price of each offer. In general it is recommended that the Executing Agency establish a set percentage related to the estimated cost of the works common for all bidders. This is to avoid disclosure of the price of each tender prior to the opening of the bids, should the amount of the guarantee or bid bond become public knowledge. This set percentage varies between 1% for very large contracts of over US\$100 million, ranging to 3% for small contracts.*

- 3.13 **Criteria for evaluation of bids.** Contracts will be awarded to the bidder whose offer is the most advantageous in terms of price, and in terms of other factors that should be taken into account in the comparison of bids. This is the "lowest evaluated bid." In order to select the lowest evaluated bid, the bidding documents should clearly establish the factors, in addition to price, which are to be taken into account in the evaluation and the weight which is to be given to each factor. These factors should preferably be expressed in monetary terms or, as a minimum, given a relative weight in the evaluation criteria of the bidding documents. Factors that can be taken into account are, among others: transportation costs to the project site; payment schedule; schedule of delivery of the works or goods; operational costs; efficiency and compatibility of equipment; availability of maintenance service and spare parts; and proposed method of construction. The relative weights assigned to each factor should reflect the costs and benefits that the factors would bring to the project. In the evaluation of bids, no consideration may be given to factors not described in the bidding documents. Price adjustment provisions in the bid are not taken into account in the evaluation.
- 3.14 **Reparable errors or omissions.** The bidding documents should distinguish between errors and omissions that are properly subject to correction and those that are not, in the stages both of prequalification and of presentation of bids. A bidder should not be automatically disqualified for not having presented complete information, either unintentionally or because the requirements in the bidding documents were not clear. Provided that the error or omission in question is subject to correction --generally a situation arising in the context of omissions relating to data or information of a factual or historical nature-- the Tendering Entity shall permit the bidder to promptly provide the missing information or correct the mistake. However, there are certain basic errors or omissions which, because of their gravity, are not traditionally subject to correction. Examples of these are failure to sign a bid or present a guarantee. Furthermore, the bidder shall not be permitted to correct errors or omissions that alter the substance of its offer or improve it.
- 3.15 **Rejection of all bids.** The bidding documents shall provide that the Tendering Entity may reject all bids, pursuant to the criteria set forth in Section 3.43.
- 3.16 **Model contract.** The form of contract between the Tendering Entity and the successful bidder must be consistent with the type of bidding used. The contract should be drawn up with the objective of equitably distributing the obligations and risks related to the operation so as to obtain the most economical price and efficient execution of the project. Such contract shall include general conditions and conditions of particular application or special conditions.

a. **General conditions of contract**

The contract should include general conditions which comprise, *inter alia*, general obligations of the contractor, requirements relating to bonds, indemnities and insurance, penalty and bonus clauses, percentage of payment to be retained, termination, advances, and the manner and currency of payment. When appropriate, the general conditions should also cover the duties and responsibilities of the consultant(s), revisions, additional funds, and any special situation at the job site that may affect the works. The following requirements apply to some frequent clauses of the general conditions:

(i) **Eligibility of expenses for payment with Bank financing**

The contract shall provide that the contractor or supplier shall not make any expenditures for the purpose of the contract, which are to be financed with loan resources, in the territories of any country which is not eligible for procurement under the Project.

(ii) **Payments**

Use of advance payments by the Tendering Entity to the supplier or construction contractor for mobilization expenses, which may be authorized upon signature of the contract, should be carefully analyzed. Other advances which may be authorized, as for example for materials delivered to the site but not yet incorporated into the works, should be clearly described in the contract documents. When appropriate, progress payments for work performed or goods delivered should be provided for in order to avoid excessively high bids which might result from the high cost of working capital of the contractor or supplier. At the request of the Tendering Entity, the Bank may make disbursements for the acquisition of goods and construction services ~~financed under the Financing:~~ (1) by direct disbursement to the Tendering Entity in the form of an advance or reimbursement of expenditures; (2) by disbursement to suppliers of imported goods, or to contractors; and (3) by means of an irrevocable agreement of the Bank to reimburse a commercial bank which has issued or confirmed a letter of credit to a supplier or contractor.

(iii) **Price adjustment clauses**

In appropriate cases, provisions may be made for adjustments (upwards or downwards) in the contract price in the event changes occurring as a result of inflation or deflation of the economy affecting prices of the major cost

components of the contract, such as labor, materials and equipment. The basis for such adjustments should be clearly indicated in the bidding documents and in the contract.

(iv) **Retention of payment**

When appropriate, the bidding documents and the contract may provide for a percentage of the total payment to be held as retention money to secure full performance by the contractor, as well as the conditions for its reimbursement and ultimate payment.

(v) **Penalty and bonus clauses**

Provisions for a penalty, --sometimes called liquidated damages-- should be included in the contract when delays in completion may result in extra expense, loss of revenue, loss of production, or inconvenience to the Tendering Entity. Similarly, the contract may stipulate the payment of a bonus to the contractor for completion of the contract before the completion date specified in the contract, or for otherwise exceeding minimum criteria established in the contract regarding performance.

(vi) **Force Majeure**

It is desirable that the general conditions of the contract contain clauses stipulating that failure of one of the parties to perform any or all of its obligations under the contract shall not be considered a default in the performance of such obligations insofar as such failure is the result of an event of *force majeure* (to be defined in the general conditions of the contract).

(vii) **Resolution of disputes**

It is advisable to include in the contract, provisions with respect to the applicable law and the forum for the settlement of disputes.

b. **Conditions of particular application**

The conditions of particular application (for works) or special conditions (for goods) include a detailed description of the works to be constructed or the goods to be purchased; the source of financing; special requirements pertaining to matters such as currency; payment; and bonus for early completion; as well as any amendments to be made to the general conditions.

Prequalification and registration of bidders

- 3.17 **Applicability. General rule.** In bidding conducted for the execution of works, the Tendering Entity shall utilize the system of prequalification or registration of bidders in the case of large or complex civil works. The Tendering Entity may also use a system of prequalification or registration in bidding conducted for the procurement of goods, if deemed appropriate by such Entity.
- 3.18 **Two-envelope procedure.** Unless prohibited by local law, the Bank and the Tendering Entity may agree to utilize a two-envelope procedure whenever, in their judgment, circumstances render it advisable. By means of this procedure, which must be clearly established in the bidding documents:
- a. Every bidder shall submit, at the time the bids are opened, two sealed envelopes containing the following:
 - (i) **Envelope 1** - Information on the financial, legal and technical qualifications of the firms, such as: financial solvency, capacity to contract, general and specific experience, key personnel and machinery available for the project, contracts executed, ongoing contracts, and current obligations and litigation.
 - (ii) **Envelope 2** - The bid itself, with the respective price quotation.
 - b. At the opening of bids, which shall take place in a public meeting at the set day and time, Envelopes No.1 shall be opened and it shall be verified whether the bidders have included the documents required by the bidding specifications. If the Envelopes do not contain the required documentation, that fact will be recorded in the minutes of the session along with a description of the missing or incomplete information, and Envelopes No.2 shall be returned unopened to the respective bidders. Upon completing these procedures, the first ceremony shall be adjourned, and Envelopes No.2 of bidders that have presented all the required information shall remain sealed.
 - c. Based on this information, prequalification of bidders shall take place within the periods set forth in the bidding documents.
 - d. Once the prequalification has been completed and approved by the Bank, the Tendering Entity shall set, with appropriate prior notice, the place, date and time of the second public meeting. In this second public meeting, Envelopes No.2 shall be returned unopened to the firms not prequalified. Envelopes No. 2 of the firms that did prequalify shall then be opened, the price of each offer shall be read aloud, and a

record of the prices and most relevant details of the tenders shall be made in the minutes.

- e. The final evaluation of the proposals and the award shall be made within the time periods set forth in the bidding documents, and once the Bank has given its consent to the proceedings.

3.19 **Registration of bidders.** The registry of bidders is a form of prequalification acceptable to the Bank. In order to be acceptable it is necessary that the registers: (a) be open permanently or be opened on a frequent basis, whether for updating information on registered firms or adding new firms; (b) be open for each bidding to be carried out for projects financed by the Bank; and (c) include no requirements that would impede or render difficult the participation of foreign bidders or violate the principle of bidder equality.

3.20 **Term for prequalification.** The Tendering Entity shall conclude the prequalification within a time period compatible with the timetable of investments agreed upon by such Entity and the Bank.

3.21 **Content of the prequalification or bidder registration form.** The prequalification or registration form, as the case may be, shall contain, *inter alia*, the following data:

- a. the legal background on the creation, juridical nature and nationality of the bidding firm. A copy of the firm's by-laws and respective constituting documents shall be attached. The information regarding nationality shall comply with paragraph 2.08 herein⁹;
- b. the technical background of the firm;
- c. the financial condition of the firm;
- d. available staff and equipment;
- e. experience in the construction, manufacture and installation of goods or works similar to those which are the subject of the bidding;
- f. work under way or present obligations assumed by the firm;

⁹ *In the instances in which prequalification is conducted with respect to bidding for the procurement of goods, the information to which reference is made in this subparagraph (a) must include information on the origin of the goods, pursuant to paragraph 2.08.*

- g. evidence that the firm has sufficient staff and equipment to satisfactorily carry out the works contemplated by the project and an indication of where such staff and equipment are located; and
- h. a description, in broad terms, of the systems the firm would use to execute the works.

3.22 **Deadline for delivery of the forms.** Interested parties shall have at least 45 calendar days from the final publication of the notice to file prequalification or registration forms. This deadline may be reduced to 30 days when bidding is restricted to the domestic market.

Selection of Prequalified Firms

- 3.23 **Qualified firms.** Only firms that have demonstrated, pursuant to requirements set forth in the bidding or registration documents, the necessary technical, financial, legal and administrative capacity to carry out the works may be prequalified or entered in the registry of bidders. Forms which are defective in form or which contain obvious errors may be accepted and corrections requested, in accordance with the principles included in Paragraph 3.14.
- 3.24 **Technical report.** The Tendering Entity shall prepare a technical report on firms that presented themselves, indicating which were prequalified or duly qualified in the register and which were not, together with the grounds thereof. The report shall be sent to the Bank promptly so that it may express its approval or reservations.
- 3.25 **Notification of results.** Once the Bank approves the technical report, all participating firms shall be simultaneously notified of the results.
- 3.26 **Later disqualification.** Once prequalified, a firm may not be disqualified from the corresponding bidding unless prequalification or registration was based on incorrect information filed by the firm or unless compelling circumstances that would justify such a decision arise after the date of prequalification or registration.
- 3.27 **Duration of eligibility.** If one year has elapsed since prequalification or registration, and an invitation for bidding has not been issued, the Tendering Entity shall issue a new call for prequalification or registration so that prospective new bidders may be admitted and those firms already prequalified or registered may update the information they originally provided. The new call shall meet the requirements established in these Procedures.

3.28 Absence of prospective bidders

- a. If fewer than two prospective bidders were prequalified or registered in the first call, a second call shall be made, following the same procedure, as in the first, unless the Bank authorizes limited bidding on the terms set forth in the following subparagraph or authorizes the direct hiring of the contractor or supplier.
- b. If, after the second call, there are not two or more firms that have qualified, the prequalification may be declared null and void and with the prior approval of the Bank, limited bidding may be conducted with at least three firms being invited to bid, including the firm previously prequalified, if there was one.

3.29 Prequalification for multiple biddings

- a. The Tendering Entity may agree with the Bank to call for a single prequalification of contractors for multiple biddings when it is anticipated that, in a short period of time, several biddings for the construction of a group of similar works will take place and when, due to the geographical location of such works or other considerations acceptable to the Bank, such works may not be carried out through a single bidding.
- b. If so established by the bidding documents, contractors thus prequalified may participate in one or more of the scheduled biddings. In each invitation for bids, the Tendering Entity may request that the bidders update information that may have changed since prequalification, and in particular, demonstrate that their capacity to execute the work continues to be that required by the bidding documents.
- c. The duration of the validity of prequalifications for a group of bids shall not exceed one year.

BIDDING

Invitation to Bid

3.30 Following prequalification. If prequalification has taken place, the Tendering Entity shall send or deliver invitations to bid only to those firms that were prequalified. Prior to sending or delivering such invitations, the Tendering Entity shall transmit to the Bank, for its approval, the text of the invitation to bid, together with the bidding documents if they were not transmitted earlier. At this stage, notices need not be published.

3.31 Without prequalification. In the absence of prequalification, the invitation to bid shall be publicized as set forth in paragraph 3.03. The bidding documents shall clearly specify the

minimum prerequisites which would qualify bidders to carry out the works or supply the goods involved. For this purpose, the documents shall include a questionnaire similar in content to the form specified in paragraph 3.21 of this Chapter, which is to be filled out by interested parties and submitted by them along with their respective offers.

Deadlines for Submission of Bids

- 3.32 **Normal term.** The normal deadline for filing offers in international competitive bidding shall be not less than 45 calendar days from the date of the last publication of the notice of bidding or the date of availability of bidding documents, whichever is later.
- 3.33 **Term for large or complex civil works.** Where large or complex civil works are involved, a minimum of 90 calendar days shall be allowed for contractors to submit their bids.
- 3.34 **Deadline for filing of domestic bids.** When the bidding is limited to the domestic market, the Tendering Entity may reduce the period for filing offers to 30 calendar days.
- 3.35 **Confidentiality of bidding and prequalification documents.** The officials in charge of receiving the envelopes containing prequalification or registration forms or tenders shall verify that such envelopes are delivered by the tenderer properly sealed. These envelopes shall be kept in a safe place until the day scheduled for their opening. Once opened, no copies shall be made of the documents in the envelopes. Except as the law may require to the contrary, after the public opening of bids and reading of the bid prices, and before the announcement of the contract award, information relating to the examination, tabulation, clarification and evaluation of bids or relating to recommendations concerning awards may be communicated only to those officials of the Tendering Entity who are officially involved in the respective bidding process.
- 3.36 **Modification or amplification of the bidding documents.** Any modification or amplification of the bidding guidelines or specifications or the filing date must first be approved by the Bank and communicated to all interested parties who have officially received the bidding documents. In the event that such modification or amplification is substantial, in the opinion of either the Tendering Entity or the Bank, there must be an interval of at least 30 calendar days between the date of notice to interested parties and the date bids are opened.
- 3.37 **Consultations shall not modify bidding documents.** Consultations regarding the interpretation of bidding documents addressed to the Tendering Entity by interested parties may not be used to modify or expand the bidding guidelines and specifications. Consultations and replies thereto shall in no case cause a suspension of the term for presentation of bids.

- 3.38 **Single bid.** When only a single bid is received in response to an invitation to bid, the Tendering Entity may not award the contract without the prior consent of the Bank.
- 3.39 **Opening of bids.** Offers shall be submitted in writing in sealed envelopes. They must be signed by the legal representatives of the bidders and comply with the prerequisites set forth in the bidding documents. They shall be opened in public on the scheduled date and hour. Representatives of the bidders and of the Bank may attend the bid opening and shall be entitled to inspect the bids; bids received after the filing date and time shall be returned unopened. The names of the bidders, the price of each bid, the term and amount of guarantees, and any substantial change submitted separately before the deadline but after the principal bid is submitted, shall be read aloud. All of the above shall be recorded in the minutes of the proceedings, which shall be signed by the representative of the Tendering Entity and by any bidders present who wish to do so.
- 3.40 **Clarification of bids.** The Tendering Entity may request clarifications from the bidders with respect to their offers. Clarifications requested or given shall not alter the essence of the offer or its price, nor shall they violate the principle of bidder equality.

Analysis and Comparison of Bids

- 3.41 **Purpose.** Bids shall be analyzed and evaluated to determine whether they comply with the terms and conditions stipulated in the bidding documents, and the value of each bid shall be fixed for the purpose of selecting the winning bid.
- 3.42 **Evaluation of bids.** The evaluation of bids shall be carried out following the criteria set forth in paragraph 3.13.
- 3.43 **Rejection of bids.** Bids that do not substantially fulfill the requirements of the bidding documents or that contain irreparable errors or omissions pursuant to the criteria set forth in paragraph 3.14, above, shall be returned without having been evaluated. Additionally, the Tendering Entity may, after consultation with the Bank, reject all bids where no bid complies with the bidding documents, or where there is evidence of lack of competition and/or collusion. Calls for new bids for reasons of price are discouraged in cases where bids are only slightly higher than the original cost estimates. Tendering Entities may, however, after consultation with the Bank, reject all bids if the lowest bids exceed the official estimate by amounts sufficient to provide reasonable justification for such action. In such cases new bids should be requested from, at the least, all those who were invited to submit bids in the first instance, and a reasonable amount of time should be allowed for submission of new bids. Individual bids may be rejected in cases where the particular bid is so much lower than the official estimate that it is reasonable to conclude that the bidder will not be able to complete the job or supply the goods within the time specified at the price offered.

- 3.44 **Bid evaluation report.** The Tendering Entity shall prepare a detailed report on the analysis and comparison of bids, describing precisely the reasons for selection of the lowest evaluated bid. The report shall be submitted to the Bank for consideration prior to the contract award. If the Bank determines that the proposed award is not consistent with the terms of these Procedures, it will promptly inform the Tendering Entity of its determination and state the reasons therefor. Such contract will not be eligible for financing by the Bank, unless the inconsistencies giving rise to the Bank's objections can be corrected. The Bank may cancel an amount of the Financing which, in its opinion, corresponds to the amount of expenditures declared ineligible.

Award of Contract

- 3.45 **Bank approval.** The award shall be made to the bidder whose bid has been determined to be the lowest evaluated bid and in conformity with the bidding documents, once the Bank has approved the draft notice of award.
- 3.46 **Award notification and contract signature.** The Tendering Entity shall notify all bidders of the award, at the addresses they have provided and within three working days from the date of the award. Once this has taken place, the Tendering Entity shall no longer award to another bidder or declare the bidding invalid, unless there has been fraud or other forms of illegality, or the Borrower becomes aware of facts not known to it at the time of prequalification which could materially affect the ability of the successful bidder to perform the contract. It shall promptly send to the Bank, for its approval, a copy of the draft of the contract for signature by the winning bidder. The contract to be signed shall not modify the winning bid or the terms and conditions stipulated in the bidding documents. Once the Bank approves the draft contract, it shall be signed and the Tendering Entity shall promptly send a copy of the signed contract to the Bank. The successful bidder shall furnish the Tendering Entity a performance security within the same period as set forth for the signing of the contract.
- 3.47 **Modification of the award.** If for any reason the winning bidder does not sign the contract or furnish the performance security within the period set for that purpose, the Tendering Entity may award it, without a new invitation to bid, to the other bidders in the order in which they have been evaluated.

Bidding Declared Null and Void

- 3.48 **Report to the Bank.** Whenever the Tendering Entity has justified grounds for declaring the bidding null and void, it shall request the prior favorable opinion of the Bank for such action by sending it a complete report, including the reasons and grounds for proposing such a measure.

- 3.49 **Effects of the declaration.** Once the bidding is declared null and void, the Tendering Entity shall issue a second invitation to bid following the provisions set forth in these Procedures. If the second bidding is declared null and void, the Tendering Entity and the Bank shall agree on the procedure to be followed for the procurement involved.

IV. DUE PROCESS

- 4.01 **Review mechanisms.** Regulations applicable to bidding carried out under these Procedures must guarantee the legal protection of bidders, permitting the use of the review mechanisms necessary to guarantee such protection.
- 4.02 **Submission of protests.** The Tendering Entity shall not impose conditions which would impede, restrict or increase the cost of submission of protests by firms participating in bidding for the acquisition of goods or execution of works with resources of the Project.
- 4.03 **Notification of protests.** The Tendering Entity shall notify the Bank promptly of any protest or claim that it has received in writing by participating firms and of any responses to such protests or claims.

V. NONOBSERVANCE OF THESE PROCEDURES

- 5.01 **Effects of noncompliance.** The Bank reserves the right not to finance any acquisition of goods and services or contracting for works with respect to which, in the Bank's opinion, there has been noncompliance with the provisions set forth in these Procedures.

ANNEX C

SELECTION AND CONTRACTING OF CONSULTING
FIRMS OR INDIVIDUAL EXPERTSBasic Education, Access, Management Support (BEAMS)
Phase I

In the selection and contracting of consulting firms, specialized institutions and/or individual experts, hereinafter referred to without distinction as "Consultants", necessary for the execution of the Project, the following shall be applicable:

I. DEFINITIONS

The following definitions are established:

- 1.01 A consulting firm is any legally constituted association, composed primarily of professional personnel, for the purpose of offering consulting services, technical advice, expert opinions, and professional services of various kinds.
- 1.02 A specialized institution is a non-profit organization such as a university, foundation, autonomous or semiautonomous organization or an international organization which offers consulting services. For the purpose of this Annex, the same rules shall apply to specialized institutions as to consulting firms.
- 1.03 An individual expert is any professional or technician specialized in some form of science, art or craft.
- 1.04 A Contracting Entity is the one with the authority to contract the consultants. This entity may be, depending on each case, the Borrower, the Executing Agencies, the Beneficiaries, the Intermediate Financial Institutions, or any other entity mentioned as such in the respective contract or agreement.
- 1.05 The terms Contract or Agreement shall be used interchangeably to refer to the legal instrument of which this Annex is a part.
- 1.06 "Project" means, indiscriminately, the Project or Program which is the subject of the Contract.
- 1.07 "Financing" means the resources, referred to as "Contribution", "Credit" or any other term, assigned to Loan Operations, Technical Cooperations, Small Projects, etc.

II. ETHICAL STANDARDS AND CONFLICTS OF INTEREST

- 2.01 The Contracting Entity, and entities or individuals participating directly or indirectly under these Procedures, shall adhere to the highest ethical standards and refrain from engaging in corrupt practices, both during the contracting stage and during the execution of the corresponding procurement contracts.
- 2.02 The resources of the Bank shall not be used to contract Individual Experts from the country of the Borrower if: (a) they are part of the regular or temporary staff of the institution which receives the Financing, or if such institution is the beneficiary of the services to be provided by such Individual Experts; or (b) they have belonged to such entities within the six months prior to one of the following dates: (i) that of the presentation of the application for Financing; or (ii) that of the selection of the Individual Expert. The Bank may reduce this term given previous and reasonable request by the Contracting Entity. Notwithstanding the aforementioned terms, affiliations or relationships, the Bank may also take into account other conditions for the purpose of determining the existence of a conflict of interest, and, therefore, declare the incompatibility of the Individual Expert.
- 2.03 In addition, Bank resources shall not be used to contract Consulting Firms from the country of the Borrower if the partners, associates, directors and other technical or professional staff of such Consulting Firms: (a) belong to the regular or temporary staff of the institution which shall receive the Financing, or if such institution is the beneficiary of the services to be provided by such Consultants; or (b) they have belonged to any of such entities within the six months prior to one of the following dates: (i) that of the presentation of the application for Financing; or (ii) that of the beginning of the prequalification or selection process of the Consulting Firm. The Bank may reduce this term given prior and reasonable request by the Contracting Entity. Notwithstanding the aforementioned terms, affiliations or relationships, the Bank may also take into account other conditions for the purpose of determining the existence of a conflict of interest, and, therefore, declare the incompatibility of the Consulting Firm.
- 2.04 A fully-qualified consulting services firm which is a subsidiary or affiliate of a construction contractor, equipment supplier or holding company normally will be considered acceptable only if it agrees in writing to limit its role to the provision of professional consulting services and agrees, in the contract it signs, to disqualify itself and its associates from any construction work, material or equipment supply or financial participation in the same Project.

III. ELIGIBILITY AND NATIONALITY REQUIREMENTS

- 3.01 Except when the consulting services are financed with resources of the Multilateral Investment Fund ("MIF"), the Contracting Entity shall not establish in the implementation of the procedures set forth in this Annex, provisions or conditions which may restrict or impede the participation of Consultants that are nationals of any countries which are members of the Bank. When the consulting services are financed with resources of the MIF, the Contracting Agency may not restrict or prevent the participation of Consultants that are nationals of Donor countries of the MIF or of regional developing countries which are members of the Bank.
- 3.02 Only Consultants that are nationals of countries that are members of the Bank are eligible to be contracted with resources of the Financing; provided, however, that when consulting services are financed with resources of the MIF, only Consultants that are nationals of Donor countries of the MIF or of regional developing countries which are members of the Bank, are eligible to be contracted. To determine the nationality of a consulting firm, the following criteria shall be considered:
- (a) The country in which the consulting firm is duly established or legally organized.
 - (b) The country in which the consulting firm maintains its principal place of business.
 - (c) The nationality of any firms or the citizenship or the bona fide residency of individuals possessing ownership, with the right to participate in profits, of more than 50% of the consulting firm, as established by the certification of a duly authorized officer of such firm.
 - (d) The existence of arrangements whereby a substantial portion of the profits or other tangible benefits of the firm accrues to firms or individuals of a given nationality.
 - (e) A determination by the Bank that the consulting firm (i) constitutes an integral part of the economy of a country, as evidenced by bona fide residency in the country of a substantial portion of the executive, professional and technical personnel of the firm; and (ii) that the firm has available in the country the operating equipment or other elements necessary to provide the services to be contracted.
- 3.03 The nationality requirements established by the Bank shall also be applicable to firms proposed to provide part of the respective services in joint venture with or under sub-contract to a qualified consulting firm.
- 3.04 The nationality of an individual expert shall be established by means of the individual's passport or other official document of identity. The Bank, however, may allow exceptions to this rule in those cases in which the individual expert, not being eligible by reason of nationality: (a) has established his domicile in a member country, is legally entitled to work

- (i) Before the first time that the procedures for the hiring of consulting firms or individual experts to be supervised by the Bank **ex post** have been initiated, the Tendering Entity shall submit for the Bank's concurrence, the procedure it intends to use for contracting consulting firms and individual experts, including, when applicable, the criteria for prequalification and selection.
- (j) The contracting of consulting firms or individual experts supervised **ex post** by the Bank is also subject to Bank policies. The Bank reserves the right:
 - (i) not to finance or to cancel resources for contracts whose selection and contracting procedures were not in accordance with Bank policies;
 - (ii) to request reimbursement, with interest and commissions, of resources already disbursed for such contracts; and
 - (iii) not to recognize as part of the local counterpart contribution, resources assigned by the Borrower for such contracts.

The Bank further reserves the right to require that future contracts be supervised **ex ante**.

B. Selection and contracting of individual experts

5.02 In the case of the selection and contracting of individual experts:

- (a) Prior to initiating the selection procedure and once it has obtained any necessary local approval, the Contracting Entity shall submit the following for the Bank's approval:
 - (i) The selection procedure;
 - (ii) The terms of reference (specifications) and the schedule of the services to be performed in the respective study;
 - (iii) The names of the experts tentatively selected, setting forth in detail their nationality, domicile, background, professional experience and knowledge of languages; and
 - (iv) The model contract to be used in retaining the experts.
- (b) Once the country's appropriate authorities and the Bank have approved the foregoing requirements, the Contracting Entity shall proceed to contract the experts. The contract to be entered into with each of them shall be consistent with the form of contract which the Bank and the country authorities shall have agreed upon. A true copy of the signed text of each contract shall be sent promptly to the Bank.

- (c) When Annex A provides that the contracting of individual experts, in certain cases, will be supervised by the Bank **ex post**, the rules set forth in subparagraphs (g), (h), (i) and (j) of paragraph 5.01 of this Annex shall apply.

5.03 Notwithstanding paragraphs 5.01 and 5.02 above and at the request of the Contracting Entity, the Bank may assist in the selection of the Consultants as well as in drafting the pertinent contracts. It is understood however, that the final negotiation and signing of such contracts, under terms and conditions acceptable to the Bank, shall be the sole responsibility of the Contracting Entity and that the Bank assumes no commitment on this matter.

VI. CURRENCIES OF PAYMENT TO CONSULTANTS

6.01 In contracts entered into with Consultants, the following provisions related to currencies of payment shall be established, with the understanding that with respect to rate of exchange, the rule established to that effect in this Contract or Agreement, shall be applied:

- (a) **Payments to consulting firms:** Contracts entered into with consulting firms shall reflect one of the following formulations, as the case may be:

- (i) If the consulting firm is domiciled in the country in which it is to perform the services, its compensation shall be paid exclusively in the currency of that country, except for expenses incurred in foreign exchange for foreign travel or per diem expenses abroad which shall be reimbursed in United States of America dollars, or its equivalent in other currencies that form part of the Financing;
- (ii) If the consulting firm is not domiciled in the country in which it is to perform the services, the highest possible percentage of its compensation shall be paid in the currency of such country and the rest in United States of America dollars or the equivalent in other currencies that form part of the Financing, **with the understanding** that the part corresponding to per diem expenses shall be paid in the currency of the country or countries in which the respective services are to be performed. In the event that the percentage to be paid in the currency of the country in which the services are to be performed is less than 30% of the total compensation of the consulting firm, a complete and detailed justification shall be submitted to the Bank for its examination and comments by the Contracting Entity once it has obtained the necessary local approval;
- (iii) In the case of a consortium composed of firms domiciled in the respective country and firms not domiciled therein, the part of the compensation which corresponds to each of the members shall be paid in accordance with paragraphs (i) and (ii) above.

(b) **Payments to individual experts:**

- (i) If the expert is domiciled in the country in which his/her services are to be performed, his/her honoraria shall be paid exclusively in the currency of that country;
- (ii) If the expert is not domiciled in the country in which his/her services are to be performed and is hired to work for less than six months, his/her honoraria and per diem shall be paid totally in United States of America dollars;
- (iii) If the expert is not domiciled in the country in which his/her services are to be performed and is hired to work six or more months, his/her honoraria and post adjustment shall be paid in the following manner: (1) 40% in the currency of that country; and (2) 60% in United States of America dollars. Per diem, installation and change of residence allowances and withholding of compensation when applicable, shall also be paid in United States of America dollars;
- (iv) Fixed lump sum compensation for services, including honoraria, transportation tickets and per diem, may be paid in United States of America dollars.

VII. RECOMMENDATIONS OF CONSULTANTS

- 7.01 It is understood that the opinions and recommendations of the Consultants obligate neither the Contracting Entity, other local entities, nor the Bank, and that they reserve the right to put forward such observations or exceptions as they deem appropriate.

VIII. SCOPE OF COMMITMENT OF THE BANK

- 8.01 It is agreed that the Bank assumes no commitment to finance all or part of any program or project which, directly or indirectly, might result from the services performed by the Consultants.

IX. SPECIAL CONDITIONS AND REQUIREMENTS

- 9.01 The final payment for services to the Consultants shall be contingent upon prior acceptance by the Contracting Entity or other appropriate local authorities and the Bank of the Consultant's final report. Such final payment shall consist of not less than 10% of the total amount to be paid as fees in accordance with the contract agreed upon.