# AUDITED FINANCIAL STATEMENTS OF INSTITUTE OF APPLIED SCIENCE AND TECHNOLOGY

FOR THE YEAR ENDED 31 DECEMBER 2010

**AUDITORS:** 

THE AUDIT OFFICE OF GUYANA

63 HIGH STREET

KINGSTON

**GEORGETOWN** 

**GUYANA** 

# AUDITED FINANCIAL STATEMENTS OF INSTITUTE OF APPLIED SCIENCE AND TECHNOLOGY FOR THE YEAR ENDED 31 DECEMBER 2010

## TABLE OF CONTENTS

		PAGES
1.	TRANSMITTAL LETTER	1
2.	AUDITOR'S OPINION ON THE FINANCIAL STATEMENTS	2-3
3.	AUDITED FINANCIAL STATEMENTS	4-13
4.	MANAGEMENT LETTER	14-18



Audit Office of Guyana

P.O. Box 1002, 63 High Street, Kingston, Georgetown, Guryana Tel: 592-225-7592, Fax: 592-226-7257, http://www.audit.org.gr

272/SO:6/2/2013

2 September 2013

Dr. Suresh Narine
Director
Institute of Applied Science and Technology
Turkeyen
Georgetown.

Dear Dr. Narine,

# AUDIT OF THE FINANCIAL STATEMENTS OF INSTITUTE OF APPLIED SCIENCE AND TECHNOLOGY FOR THE YEAR ENDED 31 DECEMBER 2010

The audit of the financial statements of Institute of Applied Science and Technology has been completed. Accordingly, I am pleased to forward one copy of the audited financial statement, together with the Report of the Auditor General and Management Letter thereon.

Should you need any clarification or explanation, please do not hesitate to let me know.

With kind regards.

Yours sincerely,

F GUYANIA



# Audit Office of Guyana

P.O. Box 1002, 63 High Street, Kingston, Georgetown, Guyana Tel: 592-225-7592, Fax: 592-226-7257, http://www.audit.org.gy

AG:119/2013

23 August 2013

# REPORT OF THE AUDITOR GENERAL ON THE FINANCIAL STATEMENTS OF INSTITUTE OF APPLIED SCIENCE AND TECHNOLOGY FOR THE YEAR ENDED 31 DECEMBER 2010

I have audited the accompanying financial statements of the Institute of Applied Science and Technology, which comprise the statement of financial position for the year ended 31 December 2010, statement of comprehensive income, statement of changes in equity and statement of cash flows for the year then ended, and a summary of significant accounting policies and other explanatory information. The audit was conducted in accordance with the Audit Act 2004.

Management's responsibility for the financial statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with International Financial Reporting Standards, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's responsibility

My responsibility is to express an opinion on these financial statements based on my audit. I conducted my audit in accordance with International Standards on Auditing issued by the International Federation of Accountants (IFAC), and those of the International Organisation of Supreme Audit Institutions (INTOSAI). Those standards require that I comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedure that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of the accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my audit opinion.

Basis for Qualified Opinion

Bank confirmation letters reflected the balance at 31 December 2010 as \$45.784M. Opening and closing balances were not reflected at the end of each month for the entire year under review, as a result the overdraft balance of \$844,449 reported in the financial statements could not be verified.

The cash book was not properly maintained. There were no opening and closing balances for each month.

A Suspense Account of \$32.6M was reported in the financial statements, this would result in an under/over statement in one or more accounts.

The Statement of Cash Flows presented was not balanced.

#### Opinion

Except for any adjustments which might have been shown to be necessary as a result of the matters referred to in the preceding paragraphs, in my opinion, the financial statements give a true and fair view, in all material respects, of the financial position of the Institute of Applied Science and Technology as at 31 December 2010, and of its financial performance and cash flows for the year then ended in accordance with International Financial Reporting Standards.

AUDITOR GENERAL

THE AUDIT OFFICE OF GUYANA 63 HIGH STREET KINGSTON GEORGETOWN GUYANA

# Institute of Applied Science and Technology **Statement of Financial Position** 31st December 2010

	Note	31 December 2010	31 December 2009
		\$	\$
ASSETS			•
Non-Current Assets			
Property, Plant and Equipment	<u>9</u>	153,544,556	96,335,831
	<del></del>	153,544,556	96,335,831
Current Assets			
Cash and cash equivalents	<u>10</u>	6 <b>,</b> 20 <b>0,</b> 792	5,067,564
Debtors		50,000	50,000
		6,250,792	5,117,564
Total Assets	-	159,795,348	101,453,396
EQUITY AND LIABILITIES			
<b>Equity</b>			
Accumulated Deficit		(24,840,064)	(10,403,640)
Capital Releases		138,646,744	79,250,686
Total Equity		113,806,680	68,847,046
Current Liabilities			
Accounts Payable		12,537,870	17,710,925
Creditors		6,000	6,000
Bank Overdraft	<u>11</u>	844,449	<del>-</del>
Suspense Account		32,600,349	14,889,425
Total current liabilities	_	45,988,668	32,606,350
Total Equity and Liabilities		159,795,348	101,453,396

Rohmena Chung

Deputy Director - Administration

Indranie Persaud Chief Accountant

# Institute of Applied Science and Technology Statement of Comprehensive Income For the year ended December 31,2010

	Note	2010	2009
CONTINUING OPERATIONS			
REVENUE AND SUPPORT		\$	\$
Government Subvention		84,757,000	81,423,628
Revenue Income	<u>5</u>	2,262,491	862,893
Consultation		2,400,000	2,160,000
Deferred Income		10,603,942	8,764,376
Project Contribution		-	1,789,366
Proceeds from Disposal		-	-
Capital Subvention		-	179,073
TOTAL REVENUE AND SUPPORT	-	100,023,433	95,179,336
<b>EXPENSES</b>			
Employment Cost	<u>6</u>	57,798,735	54,918,999
Admin. Expenses	<u>6</u> 7	5,690,421	5,583,370
Electricity		19,665,624	22,927,295
Depreciation		14,099,358	12,112,935
Project and other Expenses	<u>8</u>	12,578,518	16,007,203
Bank Charges		-	5,750
Road Research		1,531,623	-
Refund on Subvention		3,095,578	_
Capital Works	_	<u> </u>	_
TOTAL EXPENSES	_	114,459,857	111,555,552
(DEFICIT)/SURPLUS FOR THE YEAR		(14,436,425)	(16,376,216)

# Institute of Applied Science and Technology Statement of Changes in Equity for the year ended 31 December, 2010

•	2009		20	l <b>0</b>	
	Accumulated Fund	Capital Releases	Accumulated Fund	Capital Releases	
Balance at 1 January	5,972,576	53,194,135	(10,403,640)	79,250,686	
Changes in Equity					
Surplus/Deficit for the year	(16,376,216)	-	(14,436,425)	-	
Capital Releases received for the year	-	34,820,927		70,000,000	
Amortisation for the year		(8,764,376)		(10,603,942)	
Balance at 31 December	(10,403,640)	79,250,686	(24,840,064)	138,646,744	

# Institute of Applied Science and Technology Statement of Cashflow for the period 01/01/2010 - 31/12/2010

	\$
Cash Flow from Operating Activities	
(Deficit)/Surplus for the year	(14,436,425)
Adjustments for:	
Depreciation	14,099,358
Amortization of capital assets	(10,603,942)
Changes in:	
Trade and Other Receivables	-
Trade and Other Payables	(5,173,055)
Net cash flow from operating activities	(16,114,063)
Cash Flow from Investing Activities	
Purchase of fixed assets	
Office Furniture	-
Office Equipment	(829,500)
Laboratory Equipment	(70,154,582)
Motor Vehicle	-
Infrastructure Asset	-
Plant and Machinery	_
Machine Equipment	(324,001)
Fixtures and Fittings	· ,
Proceeds from sale of motor vehicle	
Net cash flow from investing activities	(71,308,083)
Cash Flow from Financing Activities	
Funds from Other sources	70,000,000
Net cash flow from investing activities	70,000,000
Net increase in cash and cash equivalents	(17,422,146)
Cash and cash equivalents at the beginning of	` , , ,
period .	5,067,564
Cash and cash equivalents at the end of period	(12,354,582)

# Institute of Applied Science and Technology Notes to the Financial Statements For the year ended 31st December 2010

### Note 1 Profile of the Institute of Applied Science and Technology

The Institute of Applied Science and Technology (IAST) was established in March 1980 as an implementation arm of the National Science and Research Council to serve as the focal point for Research and Development and Technology transfer in Guyana, as well as to develop a database in areas of scientific research and technological innovative.

IAST is being govern by the National Science Research Council Act No. 26 of 1974 dated 19<sup>th</sup> August, 1974 and has as its mandate the development and/or adaption of appropriate technology for the utilization of Guyana's natural resources, so that these resources can be gainfully developed and exploited, for the benefit of the people of Guyana.

## Note 2 A Summary of Significant Accounting Policies

The Institute applied the International Accounting Standard I (IAS 1) in preparing the financial statements in accordance with International Financial Reporting Standards (IFRSs).

## Note 3 Key Management Personnel

The Institute is currently headed by a Director and Deputy Director - Administration and Technology; listed below are their emoluments for the year 2010.

Director   S   Short-term Employment Benefits
Short-term Employment Benefits         5,342,400         5,040,000           Rental Allowances         2,908,800         2,908,800           Benefits and Allowances         1,647,240         1,554,000           Electricity Allowance         271,799         365,629           Telephone and Internet Allowance         321,230         572,041           10,491,469         10,440,470           Deputy Director         Short-term Employment Benefits           Gross Salary         -         1,763,489           Benefits and Allowances         -         596,621
Annual Honorarium 5,342,400 5,040,000 Rental Allowances 2,908,800 2,908,800 Benefits and Allowances 1,647,240 1,554,000 Electricity Allowance 271,799 365,629 Telephone and Internet Allowance 321,230 572,041  Deputy Director  Short-term Employment Benefits  Gross Salary - 1,763,489 Benefits and Allowances - 596,621
Rental Allowances       2,908,800       2,908,800         Benefits and Allowances       1,647,240       1,554,000         Electricity Allowance       271,799       365,629         Telephone and Internet Allowance       321,230       572,041         10,491,469       10,440,470         Deputy Director       Short-term Employment Benefits         Gross Salary       -       1,763,489         Benefits and Allowances       -       596,621
Benefits and Allowances
Electricity Allowance       271,799       365,629         Telephone and Internet Allowance       321,230       572,041         10,491,469       10,440,470         Short-term Employment Benefits       -       1,763,489         Gross Salary       -       1,763,489         Benefits and Allowances       -       596,621
Telephone and Internet Allowance         321,230         572,041           10,491,469         10,440,470           Short-term Employment Benefits         -         1,763,489           Gross Salary         -         596,621           Benefits and Allowances         -         596,621
10,491,469   10,440,470
Deputy Director  Short-term Employment Benefits  Gross Salary - 1,763,489  Benefits and Allowances - 596,621
Short-term Employment Benefits Gross Salary - 1,763,489 Benefits and Allowances - 596,621
Short-term Employment Benefits Gross Salary - 1,763,489 Benefits and Allowances - 596,621
Gross Salary - 1,763,489 Benefits and Allowances - 596,621
Benefits and Allowances - 596,621
Telephone and Travel Allowance - 106,700
National Insurance Scheme 20,264
- 2,487,074
Deputy Director (Administration)
Short-term Employment Benefits
Annual Gross Salary 2,538,264 1,574,593
Annual Benefits and Allowances 823,620 313,500
Annual Telephone Allowance 60,000 106,700
Annual Travel Allowance 300,000 39,000
National Insurance Scheme 78,936 50,235
3,800,820 2,084,028
Deputy Director (Technology)
Short-term Employment Benefits
Annual Gross Salary 2,538,264 1,737,406
Annual Benefits and Allowances 823,620 283,500
Annual Telephone Allowance 60,000 39,355
National Insurance Scheme 78,936 47,280
3,500,820 2,107,541

# Note 4 (a) ACCOUNTING CONVENTION

The financial statements have been prepared using the historic cost convention.

#### (b) FIXED ASSETS

_	•	. •
langa	~1~	tian
Depre	LIA	LILIII
P - C		

Fixtures and Fittings	10% using straight line basis
Motor Vehicles	20% using straight line basis
Office Equipment	15% using straight line basis
Office Furniture	15% using straight line basis
Plant and Machinery	5% using straight line basis
Infrastructure Asset	7% using straight line basis
Laboratory Equipment	15% using straight line basis
Machine Equipment	15% using straight line basis

Depreciation is calculated on the straight line basis. Assets are not depreciated in the year of acquisition.

## (c) STOCKS

Stocks are expensed out at the time of purchase.

# (d) INCOME AND EXPENDITURE

The financial statements are prepared on the accrual basis.

## Note 5 REVENUE INCOME

Revenue Income consists of services done by the Laboratory and sales of biodiesel.

Note 6	Employment Cost	
	Wages Control	33,526,488
	Guyana Revenue Authority	6,246,577
	Colonial Life Insurance Company	148,416
	Guyana Public Service Union	24,000
	Guyana Public Service Credit Union	343,700
	North American Life Insurance Company	42,952
	Student Loan - UG	60,000
	National Insurance Scheme Contribution	3,682,804
	Demerara Mutual	18,000
	Benefit and Allowance:	13,705,798
		57,798,735
Note 7	Administrative Expenses  Local Traveling and subsistence	\$ 481,100
	Print and Non Print Material	658,521
	Cleaning and Extermination	522,443
	Office Equipment and Supplies	591,829
	Field Material and Supplies	581,003
	Laboratory supplies	511,288
	Janitorial Cleaning and Supplies	425,228
	Staff Training	60,000
	Telephone Charges	752,670
	Vehicle Expenses	724,006
	Water charges	382,333
		5,690,421

# Note 8 Project and Other Expenses

Fuel and Lubs.	577,199
Refreshment and Meals	704,972
Repairs and Maintenance - Building	227,013
- Equipment	763,147
National & Other Event & Dietary	149,343
Other Operating Expenses	851,743
Overseas travel and Official Visit	3,407,612
Rental Charges	2,908,800
Mainteance of Other Infrastructure	588,689
Consultation fees	2,400,000
	12,578,518

Note 9	Fixed Assets Schedule	\$	\$	\$	\$	\$	\$	\$	\$	\$
	Cost	Plant and Machinery	Office Furniture	Office Equipment	Lab Equipment	Infrastructure Assets	Machine Equipment	Fixtures and Fittings	Motor Vehicles	Total
	Balance b/f 1/1/10 Additions	40,398,045	1,668,208	7,391,025 829,500	25,905,035 70,154,582	13,142,864	3,019,498 324,001	8,738,194 -	31,282,912	131,545,781 71,308,083
	Disposals Balance at 31/12/10	40,398,045	1,668,208	8,220,525	96,059,617	13,142,864	3,343,499	8,738,194	31,282,912	202,853,864
	Depreciation Accumulated Depreciation b/f 1/1/10 Charges for the year Additions	444,705 1,806,902	447,471 250,231	2,675,038 1,108,654	5,724,479 3,885,755	762,942 920,000	1,005,417 452,925	7,665,287 107,291	16,484,612 5,567,600	35,209,950 14,099,358
	Disposals Accumulated Depreciation at 31/12/10	2,251,607	697,702	3,783,691	9,610,235	1,682,942	1,458,341	7,772,578	22,052,212	49,309,308
	Net Book Value as at 31/12/2010 Net Book Value as at 31/12/2009	38,146,438 39,953,340	970,506 1,220,737	4,436,834 4,715,987	86,449,383 20,180,556	11,459,922 12,379,922	1,885,158 2,014,081	965,616 1,072,907	9,230,700 14,798,300	153,544,556 96,335,831
Note 10	Cash at Bank Current A/C 4217 Petty Cash Control A/C	Opening Balance 4,739,431 11,012 4,750,443	Payments	Deposits 1,450,349 1,450,349	Closing Balance 6,189,780 11,012 6,200,792	-				
Note 11	Bank Overdraft	Opening Balance	Payments	Deposits	Closing Balance	•				

Current A/C 4178

(844,449)

157,969,142

317,121 (159,130,712)



# Audit Office of Guyana

P.O. Box 1002, 63 High Street, Kingston, Georgetown, Guyana Tel: 592-225-7592, Fax: 592-226-7257, http://www.audit.org.gr

264/SO:6/2/2013

26 August 2013

Dr. Suresh Narine
Director
Institute of Applied Science and Technology
University of Guyana Campus
Turkeyen
Georgetown.

Dear Dr. Narine,

#### RE: AUDIT OF THE FINANCIAL STATEMENTS OF INSTITUTE OF APPLIED SCIENCE AND TECHNOLOGY FOR THE YEAR ENDED 31 DECEMBER 2010

Following the audit of the financial statements of Institute of Applied Science and Technology (IAST) for the year ended 31 December 2010, the findings arising from the audit are forwarded for your comments and appropriate action.

- 2. Our audit was conducted in accordance with Generally Accepted Auditing Standards, including those of the International Organisation of Supreme Audit Institutions (INTOSAI) and the International Standards on Auditing issued by the International Federation of Accountants (IFAC). These standards require that I plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.
- 3. The main purpose of the audit was to express an opinion on the financial statements and evaluate the operations of the Institute to ascertain whether:
  - (i) The financial statements have been properly prepared in accordance with applicable laws, and properly present the operations and affairs of the IAST;
  - (ii) The accounts have been faithfully and properly kept;
  - (iii) The rules, procedures and internal management controls are sufficient to secure effective control on the assessment, collection, and proper allocation of revenue;
  - (iv) All monies expended and charge to an account have been applied to the purpose or purposes for which they were intended; and
  - (v) Essential records are maintained and the internal management controls, rules, and procedures established and applied are sufficient to safeguard the control of stores and other property.

#### **FINDINGS**

#### STATEMENT OF FINANCIAL POSITION

#### Property, Plant and Equipment - \$153.545M

4. The amount of \$153.545M was reported as net book value of fixed assets for the year under review. The Institute did not maintain a Fixed Assets register and general ledger. Included in the figure were assets acquired in previous years to the value of \$4.260M and which could not be verified since relevant records and schedules were not presented to substantiate the existence of the assets. Management's attention is hereby drawn to Stores Regulations № 17 and 19 and financial instructions governing the acquisition of fixed assets, as it is evident that these procedures were not followed.

#### Recommendation

The Audit Office recommends that the Management of the Institute introduce and maintain a Fixed Assets register, which is required to keep as a permanent record. This register should indicate the date of acquisition of each asset, its value at acquisition date, description, annual depreciation rate and the net book value.

#### Cash and Cash Equivalent - \$6,190M

5. The Institute maintained a Revenue account № 688-595-8 held at Republic Bank Limited for the year under review. The bank confirmation letters reflected the balance at December 31 2010 as \$6.190M. However, a cash book was not maintained nor was the bank account reconciled, therefore, the balance of \$6.190M reported as cash and cash equivalent for the Revenue account could not be verified. This state of affairs is unacceptable and should be corrected since bank reconciliation statements should be properly prepared and certified to validate authenticity. The statements should be properly stored and preserved for presentation to the auditors.

#### Recommendation

The Audit Office recommends that management take action to have the cash book maintained and ensure that bank reconciliation statements are prepared and certified by the responsible officer.

#### Debtors -\$50,000

6. The amount of \$50,000 was reflected as Debtors in the financial statement for the period under review. A general ledger was not maintained nor was a schedule of debtors presented for audit examination. The non-maintenance of the general ledger made examination difficult since pertinent details of the figure could not be verified. As a result, the completeness, accuracy and validity of the figure was not verified.

#### Recommendation

The Audit Office recommends that the Management of the Institute take action to have the general ledger maintained as well to have long and outstanding debts written off.

#### **Creditors**

7. The amount of \$6,000 was reflected as Creditors for the year under review. A general ledger was not maintained nor was a schedule of creditors presented for audit examination. The non-maintenance of the general ledger made examination difficult since pertinent details of the figure could not be verified. As a result, the completeness, accuracy and validity of the figure was not verified.

#### Bank Overdraft

8. The Institute maintained a General account No 688-593-3, which was held at Republic Bank Limited for the year under review. The bank confirmation letters reflected the balance at December 31 2010 as \$45.784M. The cash book for the General account was not properly maintained. Opening and closing balances were not reflected at the end of each month for the entire year under review, as a result the overdraft balance of \$844,449 reported in the financial statements could not be verified.

#### Suspense Account

9. An amount of \$32.6M was reflected as a Suspense Account in the financial statements. However, the details and supporting documents were not presented to the auditors. Since the Suspense account is made up of un-reconciled balances that exited in the financial statements over a number of years. In fact, the amount of \$32.6M acts as a balancing figure in the Institute's accounts. Given the circumstance, it would seem that material errors have occurred over the years, which have not been clarified to date.

### STATEMENT OF COMPREHENSIVE INCOME

#### Revenue and Support

#### Government Subvention

10. Amounts totalling \$84.757M were reported as income received under Government Subvention for the year under review. The Institute did not maintain a general ledger. However, alternative audit checks were carried out using the receipt books, deposit slips, bank statements and cash book, which revealed that the Institute brought to account amounts received as income.

#### Revenue Income

11. Amounts totalling \$2.262M represented income received under Revenue Income for services provided by the laboratory and sales of items by the Institute. The amounts were not brought to account in the cash book and a general ledger was not maintained. Although alternative audit checks were carried out using the receipt books, deposit slips and bank statements, it could not be ascertained whether receipts were written for all sales and services provided by the Institute. As a result, the accuracy and validity of the amount reported was not verified.

#### **Expenditure**

12. An amount \$114.460M was reflected in the Statement of Comprehensive Income as total expenses incurred by the Institute for the year under review. However, the Institute did not maintain a general ledger. Several discrepancies were observed under the following account areas.

#### Administrative Expenses

13. Amounts totalling \$5.690M were verified as Administrative Expenses through the examination of payment vouchers and the cash book presented to the auditors. For the year under review, the Institute did not maintain registers for Water and Telephone charges. In the absence of the telephone register, it could not be determined whether calls made were for official business since overseas and cellular phone calls were not monitored or recorded.

#### Institute's Response

The Institute's water charges are being invoiced by the University of Guyana. A proper water charges register cannot be kept due to University of Guyana's inconsistency in being up-to date with Water charges records for the Institute. A telephone/fax register is being kept by the Institute from the year 1999 to date however it does not state cost per call that maybe required for the register to be authentic.

#### Electricity

14. An amount of \$19.666M was reported as Electricity charges for the year under review. This was verified through alternative audit examination on the payment vouchers, cash book and statement of account from Guyana Power and Light Inc. presented by the Institute. A register was not maintained for Electricity for the year under review. Therefore, it could not be ascertained whether the charges, which were expended, were accurate.

#### **Depreciation**

15. Amounts totalling \$14.099M were reported as Depreciation charges for the year under review. The Institute did not maintain a Fixed Assets register nor was there an approved policy for depreciation charges for the assets of the Institute. In the absence of an approve policy on depreciation, the completeness and accuracy of the computed amounts could not be determined.

#### **Deficit**

16. The figure of \$14.536M was reflected as the Deficit for the year under review on the financial statements. Due to the inconsistencies found during the audit, the accuracy of the amount could not be verified.

#### **OTHER MATTERS**

#### Statement of Cash Flow

17. An amount of \$12.355M was reflected as cash and cash equivalents at the end of the period in the Statement of Cash Flow. However, this was not in agreement with the amount of \$5.356M that was reported in the Statement of Financial Position. In addition, the reported closing cash balance for the year could not be substantiated since the cash book and other related records were not properly maintained by the Institute.

#### Controlled Forms

18. The Institute did not keep a register of controlled forms for chequebooks, receipt books, invoiced books and requisition books that were sequentially numbered. Management's attention is hereby drawn to Stores Regulations № 46 governing the proper accounting and safeguarding of all Forms as it is evident that this instruction was not followed and this resulted in the distribution of the controlled forms not being monitored.

#### Recommendation

The Audit Office recommends that the management of the Institute ensure that adequate accounting records and subsidiary records are maintained to facilitate proper accountability and strict adherence to financial instructions and Regulations.

#### **GENERAL**

19. The Audit Office wishes to express its gratitude for the cooperation given to its officers during the course of this audit. In keeping with the policy of the Audit Office of Guyana, a reply to this report is expected within thirty (30) days of the receipt of this management letter.

With best regards.

Yours sincerely,

